



March 26, 2020

[REDACTED]
[REDACTED] S
Columbia University - Facilities and Operations Department
[REDACTED]
New York, NY 10027

RE: Columbia Manhattanville Project/MWL Submissions

Dear [REDACTED]

On behalf of Lendlease (US) Construction LMB Inc. ("Lendlease"), I confirm that the information in the schedule of the Minority/Women/Local-Owned Business Participation Utilization Plan is prepared based on documentation and information received from the trade contractors working on the Columbia University Manhattanville Project (the "Project").

Lendlease also confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Women-Owned and Locally-Based Business Enterprise participation as outlined in the EEO requirements in the Exhibit O - Notice to Bidders to Lendlease's Contract with Columbia for MWL compliance reporting. The documentation utilizes the Business Enterprise-Schedule of Minority/Women/Local-Owned Business Participation (Schedule M) as the primary source for MWL compliance reporting. The data generated from this source, which Lendlease submits quarterly to Columbia for analysis and approval, is used to produce quarterly summaries of spend. Lendlease distinguishes specialty and non-specialty construction in accordance with the contractual definitions utilized for payment requisition assembly.

Lendlease additionally confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Female and Local Workforce participation as outlined in the EEO requirements in Exhibit O - Notice to Bidders to Lendlease's Contract with Columbia for MWL compliance reporting. Lendlease continues to review the certified payroll submissions for Columbia's trade contractors to verify compliance with Columbia's guidelines for proper completion of workforce employee information (such as: name, address, zip code, gender and ethnicity).

If you have any questions or require additional information, please do not hesitate to contact me directly.

Sincerely,
Lendlease (US) Construction LMB Inc.

A handwritten signature in black ink, appearing to read "Ralph J. Esposito". The signature is fluid and somewhat abstract, with several loops and a long horizontal stroke extending to the right.

Ralph J. Esposito, President



Skanska USA Building Inc.
Columbia University
University Forum Project
659 West 131st Street
New York, NY 10027

April 9, 2020

[REDACTED]
Columbia University
[REDACTED]
[REDACTED]
[REDACTED]
New York, NY 10027

RE: Columbia University Manhattanville MWL Certification
The Forum Project
Quarter Ending December 31, 2019

Dear [REDACTED]

On behalf of Skanska USA, I hereby certify that the information as noted in the schedules for the Minority/Women/Local-owned Business Participation Utilization Plan is generated from documents received from the contractors working on the Columbia University Manhattanville, Forum Project.

If you have any questions or require additional information, please let me know.

Very truly yours,



Douglas C. Maines
Project Director
Skanska USA

cc: C. Viola (Skanska); D. Licciardi (Skanska)



Turner Construction Company
375 Hudson Street, 6th Floor
New York, NY 10014

March 26, 2020

[REDACTED]
[REDACTED]
Columbia University - Facilities and Operations Department [REDACTED]
[REDACTED]
New York, NY 10027

RE: 4th Quarter 2019 Report for
Columbia Manhattanville Project/MWL Submissions

Dear [REDACTED]

On behalf of Turner Construction Company, as the agent for the Owner, I confirm to the best of my knowledge and information that the information in the schedule of the Minority/Women/Local Owned Business ("MWLOB") Participation Utilization Plan is prepared based on documentation and information received from the trade contractors working on the Columbia University Manhattanville Project.

Turner, as the Owner's agent, further confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Women-owned and locally-based Business Enterprise participation as outlined in the EEO requirements in the Exhibit E. Notice to Bidders to Turner Construction contract with Columbia for MWL compliance reporting. The documentation utilizes the business Enterprise Schedule of Minority Women Local-Owned Business Participation (Schedule E) as the primary source for MWL compliance reporting. The data generated from this source, which Turner Construction submits quarterly to Columbia for analysis and approval, is used to produce quarterly summaries of spend.

Turner additionally confirms as the Owner's agent it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Female and Local Workforce participation as outlined in the EEO requirements in Exhibit E. Notice to bidders to Turner contract with Columbia for MWL compliance reporting. Turner continues to review the certified payroll submissions for Columbia's trade contractors to verify compliance with Columbia's guidelines for proper completion of workforce employee information (such as: name, address, zip code, gender and ethnicity).

If you have any questions or require additional information, please do not hesitate to contact me directly.

Sincerely,

Suzanne Castellano
Vice President and Construction Executive

PAR ENVIRONMENTAL CORPORATION

313 Spook Rock Road, Suffern, NY 10901 * Ph: 845-369-7500 * Fax: 845-369-6682

March 24, 2020

[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED]
[REDACTED] [REDACTED] [REDACTED]
New York, NY 10027

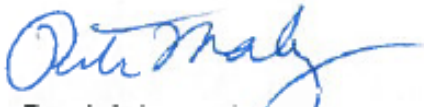
RE: Columbia University Manhattanville MWL Certification PAR Demolition Project –
Quarter Ending December 2019

Dear [REDACTED]

On behalf of PAR Environmental Corp., I confirm that the information in the Minority/Women/Local-Owned Business Participation Utilization Plan is prepared based on documentation and information received from trade contractors working on the Columbia University Manhattanville Project on behalf of PAR Environmental Corp. PAR Environmental Corp. also confirms that it has, based on available information and representations from its trade contractors, provided Columbia with the required MWL documentation for Minority, Women-owned and Locally-Based Business Enterprise participation as outlined in the governing EEO requirements included in the Notice to Bidders exhibit of its' contract with Columbia for MWL compliance reporting. PAR Environmental Corp. additionally confirms that it has, based on available information and representations from its trade contractors, provided Columbia with the required MWL documentation for Minority, Female and Local Workforce participation as outlined in the governing EEO requirements included in the Notice to Bidders exhibit of its' contract with Columbia for MWL compliance reporting. PAR Environmental Corp. continues to review the certified payroll submissions for Columbia's trade contractors to verify compliance with Columbia guidelines for proper completion of workforce employee information (such as: name, address, zip code, gender and ethnicity).

If you have any questions or require additional information, please let me know.

Regards,



Patrick B. Mahoney
President
PAR Environmental Corp.

[REDACTED]

Non-Specialty Construction

Date: 12/31/2019

Reporting Period Summary Notes

Manhattanville Project Reporting Period: 8/1/2008 – 12/31/2019

During the reporting period there are currently ten projects comprising the Non-Specialty construction portion of the Manhattanville project. Nine out of the ten projects are all in progress with starting periods as early as 1/3/2008, with payments starting in August 2008. The Shared Services spending is allocated to each individual project.

The Non-Specialty report package has cumulative and quarterly summaries of workforce hours and spending (backed by Schedule Ms). There are three types of Schedule Ms (indicated in the upper right corner of the forms):

- Schedule M1s are for firms paid directly by Columbia University
- Schedule M2s are for payments made by a firm directly paid by Columbia University (typically the Construction Manager)
- Schedule M3s are firms paid by a firm found on the preceding Schedule M2

Non-Specialty Project Reporting Periods

<u>Project Name</u>	<u>Project Start</u>	<u>Status</u>	<u>Page #</u>
Utilities Improvement	1/3/2008	In Progress	4-9
Abatement & Demolition Project	9/1/2009	In Progress	10-23
Jerome L. Greene Science Center	2/28/2011	In Progress	24-55
EPA Clean Diesel	5/1/2009	Project Completed 11/2011	56-57
Open Space	7/10/2013	In Progress	58-64
Lenfest	12/1/2013	In Progress	65-82
University Forum	12/1/2015	In Progress	83-97
Phase 2 Below Grade	10/1/2016	In Progress	98-109
Columbia Business School	1/1/2018	In Progress	110-140
Shared Services	2/4/2010	In Progress	141-143

Manhattanville MWL Workforce and Spending Summary

Quarter: October 1, 2019 to December 31, 2019

(Excluding Specialty Construction)

Construction Spending: CU Goal = 35%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Spend		Total L			
	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹	\$	% ¹		
Utilities Improvement	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%
Abatement & Demolition	\$ 22,923	1%	\$ 55,583	2%	\$ 228,208	7%	\$ 46,054	1%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 352,768	11%	\$ 2,949,197	89%	\$ 3,301,965		\$ 228,208		\$ 228,208	
Jerome L. Greene Science Center	\$ 147,459	246%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 147,459	246%	\$ (87,439)	-146%	\$ 60,020		\$ -		\$ -	
EPA Clean Diesel	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -		\$ -		\$ -	
Open Space	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -		\$ -		\$ -	
Lenfest	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -	0%	\$ -		\$ -		\$ -	
University Forum	\$ 273,923	25%	\$ 29,936	3%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 12,880	1%	\$ -	0%	\$ 316,739	28%	\$ 800,083	72%	\$ 1,116,822		\$ 12,880		\$ 12,880	
Phase 2 Below Grade	\$ 1,737,385	48%	\$ 448,785	12%	\$ 18,899	1%	\$ 88,261	2%	\$ -	0%	\$ -	0%	\$ -	0%	\$ 2,293,330	64%	\$ 1,305,940	36%	\$ 3,599,270		\$ 18,899		\$ 18,899	
Columbia Business School	\$ 5,257,951	15%	\$ 5,374,309	16%	\$ (141,073)	0%	\$ (42,649)	0%	\$ 310	0%	\$ 308,055	1%	\$ 154,858	0%	\$ 10,911,761	32%	\$ 23,226,265	68%	\$ 34,138,026		\$ 322,150		\$ 322,150	
Total	\$ 7,439,641	18%	\$ 5,908,613	14%	\$ 106,034	0%	\$ 91,666	0%	\$ 310	0%	\$ 320,935	1%	\$ 154,858	0%	\$ 14,022,057	33%	\$ 28,194,046	67%	\$ 42,216,103	100%	\$ 582,137	1%	\$ 582,137	1%
% of Total Spending																								

Workforce Hours : CU Goal = 40%

Non-Specialty Projects	M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total L		Headcount						
	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	Hrs	% ²	#	% ²	#	% ²	Total #		
Utilities Improvement	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Abatement & Demolition	1,265	37%	0	0%	0	0%	0	0%	32	1%	0	0%	0	0%	1,296	38%	2,127	62%	3,423		32		30	65%	16	35%	46		46
Jerome L. Greene Science Center	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
EPA Clean Diesel (No Workforce - Equipment Supplies)	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Open Space	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Lenfest	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
University Forum	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Phase 2 Below Grade	2,268	24%	57	1%	0	0%	0	0%	0	0%	0	0%	0	0%	2,325	25%	6,956	75%	9,281		0		67	48%	73	52%	140		140
Columbia Business School	56,149	42%	1,084	1%	172	0%	2,273	2%	3,913	3%	0	0%	1,518	1%	65,108	48%	69,487	52%	134,595		5,603		349	49%	360	51%	709		709
Shared Services - Lend Lease US Construction LMB	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Shared Services - Johnson Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	#DIV/0!	0	#DIV/0!	0	0%	0
Shared Services - Eddington Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0
Total Hours	59,681	41%	1,141	1%	172	0%	2,273	2%	3,945	3%	0	0%	1,518	1%	68,729	47%	78,569	53%	147,298	100%	5,634	4%	446	50%	449	50%	895	100%	895
% of Total Hours																													

¹ Denotes percentages of the individual MWL designation to the total spending
² Denotes percentages of the individual MWL designation to the total workforce hours or total headcount
³ Security workforce hours apply to all projects and reported by vendor in a shared services project
⁴ Denotes active project
 (Note: May include changes to prior periods)

Utilities Improvement

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name: Columbia University **Project:** Utilities Improvement
Address: 410 West 118th Street, NY, NY 10027 **Telephone:**
As of Date: 12/31/2019 **Project Start:** 1/3/2008¹ **Project End:** In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 14,402

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
<i>MWL:</i>							
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 13	\$ 13
Titan Plumbing & Heating LLC	L	No	Plumbing Contractor	Yes	\$ 12,812	\$ 14,134	\$ 14,134
<i>NON:</i>							
Abbey Locksmiths Inc	NON	No	Locksmiths	Yes	\$ -	\$ 255	\$ 255

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ 12,812	\$ 14,402	\$ 14,402
MWL Direct Spend Total	\$ 12,812	\$ 14,147	\$ 14,147
Non-MWL Direct Spend Total	\$ -	\$ 255	\$ 255
MWL % of Total	100%	98%	98%

¹ Billing begins on 8/1/2008

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University Project: Utilities Improvement
Address: 410 West 118th Street, NY, NY 10027 Telephone:
As of Date: 12/31/2019 Project Start: 1/3/2008¹ Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 33,767,257

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction Management	Yes	\$ 26,364,500	\$ 34,501,633	\$ 33,767,257

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ 26,364,500	\$ 34,501,633	\$ 33,767,257
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ 26,364,500	\$ 34,501,633	\$ 33,767,257
MWL % of Total	0%	0%	0%

¹ Billing begins on 8/1/2008

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	Project:	Utilities Improvement
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	12/31/2019	Project Start:	1/3/2008 ¹
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 26,364,500	\$ 34,501,633	\$ 33,767,257

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 7,079	\$ 7,079
Egg Electric Inc	W-ESD	No	Electrical	Yes	\$ 21,931	\$ 21,931	\$ 21,931
Felix Associates LLC	L	No	Utilities	Yes	\$ 13,205,245	\$ 14,912,282	\$ 14,912,281
MFM Contracting Corp	L	No	Utilities	Yes	\$ 13,150,000	\$ 13,966,897	\$ 13,966,896
Pearlgreen	L	No	Building Supplies	Yes	\$ -	\$ 804	\$ 804
The McKissack Group Inc	MW-ESD	No	Construction Management	Yes	\$ -	\$ 578,192	\$ 578,192
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 385,484	\$ 385,484
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 211,586	\$ 211,586
NON:							
Moretrench American Corp	NON	No	Fire Safety	Yes	\$ 287,950	\$ 287,950	\$ 287,950
Nicholson Construction	NON	No	Excavation	Yes	\$ 434,950	\$ 274,950	\$ 274,950
Rael Automatic Sprinkler	NON	No	Dewatering	Yes	\$ 5,603	\$ 5,603	\$ 5,603

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

¹ Billing begins on 8/1/2008

Date: 12/31/2019

Tier II Grand Total	\$ 27,105,679	\$ 30,652,758	\$ 30,652,756
MWL Tier II Total	\$ 26,377,176	\$ 30,084,255	\$ 30,084,253
Non-MWL Tier II Total	\$ 728,503	\$ 568,503	\$ 568,503
MWL % of Tier I	100%	87%	89%

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 12/31/2019
As of :	03/22/2020

Utilities Improvement SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor												Headcount												
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours	Total MWL		Non-MWL		Total
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	Hrs	Hrs	#	% ¹	#	% ¹	#
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	88	3%	0	0%	0	0%	88	3%	3,406	97%	3,494	2	50%	2	50%	4
Tier II	MFM Contracting Corp Utility Work	5,706	16%	3	0%	0	0%	0	0%	3,694	10%	0	0%	0	0%	9,402	26%	26,540	74%	35,942	25	20%	97	80%	122
	Felix Associates LLC Utility Work	9,051	17%	200	0%	0	0%	0	0%	4,272	8%	0	0%	0	0%	13,522	25%	41,203	75%	54,725	21	24%	67	76%	88
	Moretrench American Corp Dewatering	370	28%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	370	28%	934	72%	1,304	9	36%	16	64%	25
Total Hours		15,126		203		0		0		8,053		0		0		23,382		72,083		95,465	57		182		239
Overall % of Total		16%		0%		0%		0%		8%		0%		0%		24%		76%		100%	24%		76%		100%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
MFM Contracting Corp	3/28/2011	In progress
Felix Associates LLC	9/28/2009	5/29/2011
Moretrench American Corp	1/13/2008	10/25/2008

GC/CM:	Lend Lease
Date Range:	10/1/2019 - 12/31/2019
As of :	03/22/2020

Utilities Improvement SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor												Headcount																				
		M		W		L		MW		ML		WL		MWL		Total MWL			Non-MWL			Total Hours			Total								
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Tier II	MFM Contracting Corp Utility Work	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Felix Associates LLC Utility Work	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
	Moretrench American Corp Dewatering	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%
Total Hours		0		0		0		0		0		0		0		0		0		0		0		0		0		0		0		0	
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Abatement & Demolition

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	Abatement & Demolition
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	12/31/2019	Project Start:	9/1/2009
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 527,563

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Absolute Plumbing & Heating Corp	L	No	Plumbing	Yes	\$ -	\$ 4,483	\$ 4,483
Black Widow Termite & Pest Control Corp	W-ESD	No	Pest Control	Yes	\$ -	\$ 2,238	\$ 2,238
Clancy Cullen Storage Co Inc	W-ESD	No	Storage	Yes	\$ -	\$ 48,245	\$ 48,245
First Choice Mechanical Inc	M-ESD	No	Mechanical	Yes	\$ -	\$ 5,796	\$ 5,796
Innovative Building Solutions LLC	MW-ESD	No	General Contractor	Yes	\$ -	\$ 25,069	\$ 25,069
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 13,163	\$ 13,163
PSEC Plumbing & Heating Co Inc	L	No	Plumbing Contractor	Yes	\$ -	\$ 1,295	\$ 1,295
SMR Contracting Corp	L	No	General Contractor	Yes	\$ -	\$ 4,086	\$ 4,086
Titan Plumbing & Heating LLC	L	No	Plumbing Contractor	Yes	\$ -	\$ 18,130	\$ 18,130
Twins Electric Corp	L	No	Electrical Contractor	Yes	\$ -	\$ 31,423	\$ 31,423
NON:							
Abbey Locksmiths Inc	NON	No	Doors & Windows	Yes	\$ -	\$ 4,308	\$ 4,308
Access Control Technologies Inc	NON	No	Electrical Contractor	Yes	\$ -	\$ 1,120	\$ 1,120
Affiliated Environmental Serv. (AES)	NON	No	Environmental Services	Yes	\$ -	\$ 1,950	\$ 1,950
Celtic Services NYC Inc.	NON	No	Interior Construction	Yes	\$ -	\$ 167,242	\$ 167,242
Degmor Inc	NON	No	Asbestos Removal	Yes	\$ -	\$ 400	\$ 400
G & K Services Co	NON	No	Uniforms	Yes	\$ -	\$ 344	\$ 344
Gotham Waterproofing	NON	No	Contractor	Yes	\$ -	\$ 46,640	\$ 46,640
Inst Recycling Network	NON	No	Specialities	Yes	\$ -	\$ 74,935	\$ 74,935
JC Duggan Inc	NON	No	Moving	Yes	\$ -	\$ 45,750	\$ 45,750
Northstar Mechanical Inc	NON	No	Mechanical	Yes	\$ -	\$ 7,800	\$ 7,800
Omega Laboratories	NON	No	Air Quality	Yes	\$ -	\$ 14,177	\$ 14,177
Pro Roll Inc	NON	No	Doors & Windows	Yes	\$ -	\$ 8,554	\$ 8,554
William Hird & Co Inc	NON	No	Specialities	Yes	\$ -	\$ 415	\$ 415

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 527,563	\$ 527,563
MWL Direct Spend Total	\$ -	\$ 153,928	\$ 153,928
Non-MWL Direct Spend Total	\$ -	\$ 373,635	\$ 373,635
MWL % of Total	0%	29%	29%

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name: Columbia University	Project: Abatement & Demolition
Address: 410 West 118th Street, NY, NY 10027	Telephone:
As of Date: 12/31/2019	Project Start: 9/1/2009 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner		\$ 25,270,164	\$ 25,270,164

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction Management	Yes	\$ 4,491,955	\$ 25,730,418	\$ 25,270,164

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ 4,491,955	\$ 25,730,418	\$ 25,270,164
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ 4,491,955	\$ 25,730,418	\$ 25,270,164
MWL % of Total	0%	0%	0%

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University Project: Abatement & Demolition
 Address: 410 West 118th Street, NY, NY 10027 Telephone:
 As of Date: 12/31/2019 Project Start: 9/1/2009 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 4,679,500	\$ 4,679,500	\$ 7,553,191

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Par Environmental Corporation	NON	No	General Contractor	Yes	\$ -	\$ 4,679,500	\$ 7,553,191

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 4,679,500	\$ 7,553,191
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ -	\$ 4,679,500	\$ 7,553,191
MWL % of Total	0%	0%	0%

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	Project:	Abatement & Demolition
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	12/31/2019	Project Start:	9/1/2009
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 4,491,955	\$ 25,730,418	\$ 25,270,164

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Work Completed:								
Commodore Construction Corporation	W-ESD	No	Misc Concrete	Yes	\$ -	\$ 68,310	\$ 68,310	
Deerpath Construction Corp	W-ESD	No	General Contractor	Yes	\$ 455,000	\$ 432,900	\$ 432,900	
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ 137,063	\$ 326,096	\$ 326,096	
Innovative Building Solutions LLC	MW-ESD	No	General Contractor	Yes	\$ -	\$ 163,000	\$ 163,000	
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 523,867	\$ 523,867	
Manhattan Business Interiors Inc (MBI)	M-ESD	No	General Contractor	Yes	\$ 186,000	\$ 189,719	\$ 189,719	
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 29,256	\$ 29,256	
The McKissack Group Inc	MWL-ESD	No	Suprintendent-Civil/Site	Yes	\$ -	\$ 8,574	\$ 8,574	
NON:								
Work Completed:								
Breeze National Inc - Area 3A	NON	No	Demolition & Abatement Contractor	Yes	\$ 879,000	\$ 819,596	\$ 819,596	
Breeze National Inc - Area 6	NON	No	Demolition & Abatement Contractor	Yes	\$ 2,975,000	\$ 2,975,000	\$ 2,975,000	
Breeze National Inc - Areas 7 & 8	NON	No	Demolition & Abatement Contractor	Yes	\$ 875,000	\$ 735,000	\$ 735,000	
Par Environmental Corp - Area 7 (Site 22, 29, 30, 31)	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 336,337	\$ 336,337	
Par Environmental Corp - Areas 1A & 1B	NON	No	Demolition & Abatement Contractor	Yes	\$ 1,818,000	\$ 1,818,183	\$ 1,818,183	
Par Environmental Corp - Areas 2, 4 & 5	NON	No	Demolition & Abatement Contractor	Yes	\$ 7,100,000	\$ 7,100,000	\$ 7,100,000	
Par Environmental Corp	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 54,500	\$ 54,500	
Work In Progress:								
Par Environmental Corp - Area 0	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 1,323,140	\$ 1,323,140	
Par Environmental Corp - Area 9a	NON	No	Demolition & Abatement Contractor	Yes	\$ -	\$ 604,886	\$ 604,886	
Par Environmental Corp - Areas 7 (Site 28) & 8	NON	No	Demolition & Abatement Contractor	Yes	\$ 2,627,000	\$ 2,738,562	\$ 2,738,562	
Post Road Iron Works	NON	No	Miscellaneous Metal Work	Yes	\$ -	\$ 121,206	\$ 121,206	
					Tier II Grand Total	\$ 17,052,063	\$ 20,368,132	\$ 20,368,132
					MWL Tier II Total	\$ 778,063	\$ 1,741,722	\$ 1,741,722
					Non-MWL Tier II Total	\$ 16,274,000	\$ 18,626,410	\$ 18,626,410
					MWL % of Tier II	17%	7%	7%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name: Par Environmental Corporation	Project: Abatement & Demolition
Trade: General Contractor	Contract: Area 9B (Site 40)
Address: 313 Spook Rock Road, Suffern, New York 10901	Telephone: 212-939-9580
As of Date: 12/31/2019	Project Start: 9/1/2009 Project End: In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corporation	NON	No	General Contractor	\$ 4,679,500	\$ 7,555,926	\$ 7,553,191

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Active Systems Inc	W	No	Supplies	Yes	\$ 110,000	\$ 100,000	\$ 38,299
A- Tech Electric Enterprise Inc.	MW	No	Electrical	Yes	\$ 120,000	\$ 120,000	\$ 102,725
Breaking Solutions Inc	L	No	Concrete Breaking Services	Yes	\$ 120,000	\$ 179,370	\$ 179,370
Sunbelt Rentals	L	No	Rental Equipment	Yes	\$ 110,000	\$ 110,000	\$ 98,838
Environmental Code Consultants Inc.	M	No	Engineering Services	Yes	\$ 37,500	\$ 37,500	\$ 33,750
Expedite-Dem Inc	MW-ESD	No	Expediter / Permit Processing	Yes	\$ 80,000	\$ 80,000	\$ 54,379
Joa-Lyn Enterprise Inc.	M-ESD	No	Supplies	Yes	\$ 20,000	\$ 50,000	\$ 33,584
Johnson Security Bureau Inc	MW-ESD	No	Security	Yes	\$ 196,374	\$ 196,374	\$ 115,788
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Supplies	Yes	\$ 80,000	\$ 80,000	\$ 70,077
Pestrol Inc	MW-ESD	No	Vectoring	Yes	\$ 20,000	\$ 29,118	\$ 19,166
Petroscan Ltd	W-ESD	No	Fuel	Yes	\$ 50,000	\$ 50,000	\$ 25,497
Pro-Line Industrial Products, Inc.	W-ESD	No	Supplies	Yes	\$ 5,000	\$ 5,000	\$ 942
Safety & Quality Plus Inc	W-ESD	No	Loss Control	Yes	\$ 90,000	\$ 193,080	\$ 193,080
MSR Electrical Construction Corp	W-ESD	No	Electrical	Yes	\$ 54,800	\$ 54,800	\$ 54,800
NON:							
Call A Head	NON	No	Portable Lavatory	Yes	\$ 5,500	\$ 20,552	\$ 20,552
Current Fire Protection	NON	No	Fire Alarm Services	Yes	\$ 35,000	\$ 67,368	\$ 65,988
Eagle Scaffolding Services Inc	NON	No	Scaffolding Services	Yes	\$ 1,112,115	\$ 1,112,115	\$ 952,741
Elm Suspension Systems, Inc.	NON	No	Scaffolding Services	Yes	\$ 8,000	\$ 8,000	\$ 2,983
Jesco Equipment	NON	No	Rental Equipment	Yes	\$ 120,000	\$ 120,000	\$ 41,045
Lewis S. Goodfriend & Associates	NON	No	Noise Control	Yes	\$ 14,000	\$ 16,940	\$ 16,940
MSP Engineering Inc P.C.	NON	No	Engineering Services	Yes	\$ 1,200	\$ 1,200	\$ 1,200
Thornton Tomasetti	NON	No	Engineering Services	Yes	\$ 200,000	\$ 281,071	\$ 281,071

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan	Tier II Grand Total	\$ 2,479,489	\$ 2,912,488	\$ 2,402,815
	MWL Tier II Total	\$ 983,674	\$ 1,285,242	\$ 1,020,295
	Non-MWL Tier II Total	\$ 1,495,815	\$ 1,627,246	\$ 1,382,520
	MWL % of Tier II	21%	17%	14%

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Abatement & Demolition
Company Name:	Breeze National Inc	Contract:	
Trade:	General Contracting	Telephone:	212-939-9580
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Project Start:	9/24/2011
As of Date:	12/31/2019	Project End:	3/22/2012

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Breeze National Inc	NON	No	General Contracting	\$ 4,729,000	\$ 4,529,596	\$ 4,529,596

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Pestrol Inc	MWL-ESD	No	Extermination	Yes	\$ 1,013	\$ 3,099	\$ 3,099
Tier III Grand Total					\$ 1,013	\$ 3,099	\$ 3,099
MWL Tier III Total					\$ 1,013	\$ 3,099	\$ 3,099
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	Par Environmental Corp	Project:	Abatement & Demolition
Trade:	General Contracting	Contract:	Areas 2, 4 & 5
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	12/31/2019	Project Start:	12/1/2009
		Project End:	10/1/2011

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 7,100,000	\$ 7,100,000	\$ 7,100,000

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Rizzo Environmental Services Corp	W-ESD	No	Carting	Yes	\$ -	\$ 8,130	\$ 8,130
Expedite-Dem Inc	MW-ESD	No	Expeditor	Yes	\$ 180,000	\$ 160,000	\$ 160,000
A Tech Electric Enterprise Inc	M-ESD	No	Sidewalk Bridge & Scaffolding	Yes	\$ -	\$ 249,768	\$ 249,768
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ -	\$ 669,089	\$ 669,089
A Royal Flush	L	No	Temporary Toilets	Yes	\$ 40,000	\$ 11,295	\$ 11,295
Petroscan Ltd	W-ESD	No	Fuel/Diesel	Yes	\$ 65,000	\$ 62,572	\$ 62,572
Atlas Equipment Rentals	L	No	Equipment Supplier	Yes	\$ 120,000	\$ 62,464	\$ 62,464
Sienna Environmental Technologies LLC	MW-ESD	No	Material Supplier	Yes	\$ 125,000	\$ 120,644	\$ 120,644
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Material Supplier	Yes	\$ -	\$ 33,182	\$ 33,182
JEG Inc	M-ESD	No	Vectoring	Yes	\$ 185,000	\$ 246,774	\$ 246,774
Manhattan Business Interiors Inc (MBI)	M-ESD	No	General Conditions	Yes	\$ -	\$ 68,968	\$ 68,968
Pestrol Inc	MWL-ESD	No	Vectoring	Yes	\$ 35,000	\$ 28,056	\$ 28,056
Safety & Quality Plus Inc	W-ESD	No	Safety	Yes	\$ 140,000	\$ 107,315	\$ 107,315
Tri State Transfer Associates Inc	WL-ESD	No	ACM Disposal	Yes	\$ -	\$ 95,734	\$ 95,734
Ann Hickey PE	W-ESD	No	Expeditor	Yes	\$ -	\$ 38,340	\$ 38,340
Blue Lake Crane LLC	M-ESD	No	Safety	Yes	\$ -	\$ 13,537	\$ 13,537
Robert Parchment Plumbing & Heating Inc	ML-ESD	No	Plumbing/Heating	Yes	\$ -	\$ 2,350	\$ 2,350
				Tier III Grand Total	\$ 890,000	\$ 1,978,218	\$ 1,978,218
				MWL Tier III Total	\$ 890,000	\$ 1,978,218	\$ 1,978,218
				Non-MWL Tier III Total	\$ -	\$ -	\$ -
				MWL % of Tier II	13%	28%	28%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Lend Lease	Project: Abatement & Demolition
Company Name: Par Environmental Corp	Contract: Area 9A
Trade: General Contracting	Telephone: 212-939-9580
Address: 622 West 132nd, 2nd fl, New York, NY 10027	Project Start: 11/30/2012
As of Date: 12/31/2019	Project End: In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 560,750	\$ 604,886	\$ 604,886

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
MSR Electrical Construction Corp	W-ESD	No	Electrical	Yes	\$ 15,000	\$ 4,590	\$ 4,590
Expedite-Dem Inc	MW-ESD	No	Expeditors	Yes	\$ 35,000	\$ 32,850	\$ 32,850
Ann Hickey PE	W-ESD	No	Expeditors	Yes	\$ 10,000	\$ -	\$ -
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ 50,000	\$ 44,093	\$ 44,093
Tri State Transfer Associates Inc	WL-ESD	No	ACM Disposal	Yes	\$ 15,000	\$ 30,491	\$ 30,491
Safety & Quality Plus Inc	W-ESD	No	Safety	Yes	\$ 20,000	\$ 25,122	\$ 25,122
Pestrol Inc	MWL-ESD	No	Vectoring	Yes	\$ 10,000	\$ 997	\$ 997
Atlas Equipment Rentals	L	No	Equipment Supplier	Yes	\$ 10,000	\$ 11,817	\$ 11,817
JEG Inc	M-ESD	No	Recycle/Waster Removal	Yes	\$ 25,000	\$ 6,740	\$ 6,740
Petroscan Ltd	W-ESD	No	Fuel Supplier	Yes	\$ 5,000	\$ -	\$ -
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Material Supplier	Yes	\$ -	\$ 5,727	\$ 5,727
Creative Environment Solutions Corp	W-ESD	No	Temporary Toilets	Yes	\$ 8,000	\$ 5,450	\$ 5,450
Tier III Grand Total					\$ 203,000	\$ 167,877	\$ 167,877
MWL Tier III Total					\$ 203,000	\$ 167,877	\$ 167,877
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					36%	28%	28%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease		
Company Name: Par Environmental Corp	Project: Abatement & Demolition	
Trade: General Contracting	Contract: Area 0	
Address: 622 West 132nd, 2nd fl, New York, NY 10027	Telephone: 212-939-9580	
As of Date: 12/31/2019	Project Start: 11/30/2012	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	General Contracting	\$ 1,317,500	\$ 1,323,140	\$ 1,323,140

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
MSR Electrical Construction Corp	W-ESD	No	Electrical	Yes	\$ 25,000	\$ 4,250	\$ 4,250
Expedite-Dem Inc	MW-ESD	No	Expedito	Yes	\$ 30,000	\$ 27,566	\$ 27,566
Ann Hickey PE	W-ESD	No	Expedito	Yes	\$ 10,000	\$ 11,285	\$ 11,285
Tri State Transfer Associates Inc	WL-ESD	No	ACM Disposal	Yes	\$ 20,000	\$ 55,828	\$ 55,828
Safety & Quality Plus Inc	W-ESD	No	Safety	Yes	\$ 30,000	\$ 10,027	\$ 10,027
Pestrol Inc	MWL-ESD	No	Vectoring	Yes	\$ 5,000	\$ 2,450	\$ 2,450
Petrosan Ltd	W-ESD	No	Fuel Supplier	Yes	\$ 5,000	\$ 1,308	\$ 1,308
Contracting Supply Solutions	MW-ESD	No	Supplier	Yes	\$ 20,000	\$ 1,161	\$ 1,161
Palace Hoisting & Scaffolding Corp of NY	W	No	Scaffolding	Yes	\$ 150,000	\$ 118,332	\$ 118,332
Cuenca Coronel Trucking Co	M-ESD	No	Carting	Yes	\$ 100,000	\$ 35,750	\$ 35,750
Tier III Grand Total					\$ 395,000	\$ 267,957	\$ 267,957
MWL Tier III Total					\$ 395,000	\$ 267,957	\$ 267,957
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					30%	20%	20%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

GC/CM:	Par Environmental / Lend Lease
Date Range:	8/1/2008 - 12/31/2019
As of :	03/22/2020

Abatement and Demolition SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Headcount															
		M		W		L		MW	ML	WL	MWL	Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total								
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#						
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	185	3%	0	0%	0	0%	0	0%	2,628	43%	0	0%	0	0%	2,813	46%	3,309	54%	6,122	5	38%	8	62%	13
Tier II	A Tech Electric Enterprise Sidewalk Bridge & Scaffolding	461	79%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	461	79%	126	21%	587	9	82%	2	18%	11
	Breeze National Inc Demo & Abatement Contractor	11,338	56%	0	0%	122	1%	336	2%	2,817	14%	0	0%	0	0%	14,613	72%	5,774	28%	20,386	73	66%	38	34%	111
	Current Fire Protection Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	88	100%	88	0	0%	2	100%	2
	Deerpath Construction Corp Demo & Abatement Contractor	232	12%	0	0%	0	0%	0	0%	265	14%	0	0%	0	0%	497	26%	1,446	74%	1,943	3	25%	9	75%	12
	Eagle Scaffolding Services Scaffolding Services	6,690	34%	464	2%	0	0%	116	1%	504	3%	0	0%	0	0%	7,774	39%	12,097	61%	19,870	45	48%	48	52%	93
	Johnson Security Bureau Security	4,515	74%	8	0%	0	0%	268	4%	1,024	17%	0	0%	24	0%	5,839	96%	265	4%	6,104	31	97%	1	3%	32
	Par Environmental Corp Demo & Abatement Contractor	75,599	59%	344	0%	0	0%	5,590	4%	3,659	3%	0	0%	0	0%	85,192	66%	43,464	34%	128,655	234	70%	99	30%	333
Total Hours		99,019		816		122		6,310		10,897		0		24		117,187		66,567		183,754	400		207		607
Overall % of Total		54%		0%		0%		3%		6%		0%		0%		64%		36%		100%	66%		34%		100%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
A Tech Electric Enterprise	11/28/2018	In Progress
Breeze National Inc	9/17/2009	3/28/2012
Current Fire Protection	12/4/2018	In Progress
Deerpath Construction Corp	9/16/2009	7/13/2010
Eagle Scaffolding Services	10/22/2018	In Progress
Johnson Security Bureau	11/10/2018	In Progress
Par Environmental Corp	10/5/2009	In Progress

GC/CM:	Lend Lease
Date Range:	10/1/2019 - 12/31/2019
As of :	03/22/2020

Abatement and Demolition SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Headcount															
		M		W		L		MW		ML		WL		MWL		Total									
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#				
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0				
Tier II	A Tech Electric Enterprise Sidewalk Bridge & Scaffolding	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0				
	Breeze National Inc Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0				
	Current Fire Protection Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0				
	Deerpath Construction Corp Demo & Abatement Contractor	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0				
	Eagle Scaffolding Services Scaffolding Services	186	45%	0	0%	0	0%	0	0%	8	2%	0	0%	0	0%	193	47%	222	53%	415	10	63%	6	38%	16
	Johnson Security Bureau Security	24	50%	0	0%	0	0%	0	0%	24	50%	0	0%	0	0%	48	100%	0	0%	48	5	100%	0	0%	5
	Par Environmental Corporation Demo & Abatement Contractor	1,055	36%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,055	36%	1,905	64%	2,960	15	60%	10	40%	25
Total Hours		1,265		0		0		0		32		0		0		1,296		2,127		3,423	30		16		46
Overall % of Total		37%		0%		0%		0%		1%		0%		0%		38%		62%		100%	65%		35%		100%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Jerome L. Greene Science Center

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	Jerome L. Greene Science Center
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	12/31/2019	Project Start:	2/28/2011
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 9,252,400

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Absolute Plumbing & Heating Corp	L	No	Plumbing	Yes	\$ -	\$ 10,896	\$ 10,896
A Tech Electric Enterprises Inc	M	No	Electrical	Yes	\$ -	\$ 13,796	\$ 13,796
Black Widow Termite & Pest Control	W-ESD	No	Pest Control	Yes	\$ -	\$ 1,550	\$ 1,550
Cardoza Plumbing	M-ESD	No	Plumbing	Yes	\$ -	\$ 37,159	\$ 37,159
CitiStructure	M-ESD	No	General Contractor	Yes	\$ -	\$ 290,392	\$ 290,392
Clancy Cullen Moving & Storage Co Inc	W	No	Moving & Relocation	Yes	\$ -	\$ 1,214	\$ 1,214
Crown Sign Systems Inc	W-ESD	No	Signage	Yes	\$ -	\$ 2,792	\$ 2,792
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 8,995	\$ 8,995
Gamma Cleaning Concepts Inc	MW-ESD	No	Cleaning	Yes	\$ -	\$ 110,210	\$ 110,210
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 99,558	\$ 99,558
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 35,945	\$ 35,945
King Rose of NY Inc	L	No	General Contractor	Yes	\$ -	\$ 238,826	\$ 238,826
Mamais Contracting Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 47,758	\$ 47,758
MFM Contracting Corp	L	No	Telecommunications Conduit Installation	Yes	\$ -	\$ 41,938	\$ 41,938
Platinum Electric Service Inc	L	No	Electrical	Yes	\$ -	\$ 3,067	\$ 3,067
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 16,505	\$ 16,505
Titan Plumbing & Heating LLC	L	No	Construction Management	Yes	\$ -	\$ 1,846	\$ 1,846
Waldner's Business Environments	W	No	Supplies	Yes	\$ -	\$ 7,994	\$ 7,994
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ -	\$ 644	\$ 644
NON:							
275 Technology Solutions dba Safeway Fire & Protection	NON	No	Safeway Fire - Monitoring	Yes	\$ -	\$ 4,893	\$ 4,893
Abbey Locksmiths Inc	NON	No	Doors & Windows	Yes	\$ -	\$ 990	\$ 990
Action Carting Environmental Servc	NON	No	Debris Removal	Yes	\$ -	\$ 1,047	\$ 1,047
Advance Relocation & Storage	NON	No	General Contractor	Yes	\$ -	\$ 627,492	\$ 627,492
Airgas E	NON	No	Materials & Equipment	Yes	\$ -	\$ 422	\$ 422
Airvel Airconditioning Coporation	NON	No	Mechanical	Yes	\$ -	\$ 3,630	\$ 3,630
Aquaneering Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 19,923	\$ 19,923
Bear Communications Inc	NON	No	AV/Cable/Telecom	Yes	\$ -	\$ 68,605	\$ 68,605
Beckman Coulter Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 14,403	\$ 14,403
BH Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 151,998	\$ 151,998
Bioquell Inc	NON	No	Decontamination Services	Yes	\$ -	\$ 137,314	\$ 137,314
Bruker Biospin Corp	NON	No	Supplier	Yes	\$ -	\$ 4,019,530	\$ 4,019,530
Bruker Nano Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 145,430	\$ 145,430
Carl Zeiss Microscopy LLC	NON	No	Moving & Relocation	Yes	\$ -	\$ 96,020	\$ 96,020
Central Moving & Storage Co	NON	No	UWPA Suppliers	Yes	\$ -	\$ 42,644	\$ 42,644
City of New York Parks and Recreation	NON	No	Supplier	Yes	\$ -	\$ 26,000	\$ 26,000
Coherent Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 29,641	\$ 29,641
Cryostar Industries Inc	NON	No	Scale Repair	Yes	\$ -	\$ 1,559	\$ 1,559
Dancker Sellow & Douglas	NON	No	Furniture	Yes	\$ 62,809	\$ 62,809	\$ 62,809

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	Project:	Jerome L. Greene Science Center
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	12/31/2019	Project Start:	2/28/2011
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 9,252,400

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Engineer Supply	NON	No	Supplies	Yes	\$ -	\$ 182	\$ 182
Fibergrate Composite Structures Inc	NON	No	Flooring Resilient Tile	Yes	\$ -	\$ 21,484	\$ 21,484
Formulatrix Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 600,192	\$ 600,192
Frames Animal Transportation	NON	No	Moving & Relocation	Yes	\$ -	\$ 40,850	\$ 40,850
Gilbar Industries Inc	NON	No	HVAC	Yes	\$ -	\$ 15,525	\$ 15,525
HB Communications Inc	NON	No	AV/Cable/Telecom	Yes	\$ -	\$ 50,289	\$ 50,289
Hellman Construction Co Inc	NON	No	General Contractor	Yes	\$ -	\$ 522,181	\$ 522,181
I.H. Weiss Co Ltd (Town House Specialty Cleaning Co	NON	No	Cleaning	Yes	\$ -	\$ 424	\$ 424
JDL Trucking & Rigging Inc.	NON	No	Trucking & Rigging	Yes	\$ -	\$ 2,400	\$ 2,400
Jr Construction Corp.	NON	No	Construction	Yes	\$ -	\$ 4,658	\$ 4,658
JWEISS LLC	NON	No	Supplier	Yes	\$ -	\$ 73,170	\$ 73,170
Kewaunee Scientific Corporation	NON	No	Lab Furniture	Yes	\$ -	\$ 66,353	\$ 66,353
Leica Microsystems Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 18,232	\$ 18,232
LBG Enterprises LLC	NON	No	Supplier	Yes	\$ -	\$ 155,487	\$ 155,487
Long Island Scientific	NON	No	Moving & Relocation	Yes	\$ -	\$ 19,590	\$ 19,590
Lutron Serv Co Inc	NON	No	Electrical	Yes	\$ -	\$ 1,600	\$ 1,600
Marathon Equipment Company (Delaware)	NON	No	Equipment	Yes	\$ -	\$ 84,747	\$ 84,747
Mortech Manufacturing	NON	No	Supplier	Yes	\$ -	\$ 7,196	\$ 7,196
Newport Corp	NON	No	Materials & Equipment	Yes	\$ -	\$ 49,132	\$ 49,132
Olympus America Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 17,500	\$ 17,500
Pacific Bio-Material Management Inc	NON	No	Appliances	Yes	\$ -	\$ 307,485	\$ 307,485
Parker Interior Plantscape Inc	NON	No	Landscaping	Yes	\$ -	\$ 688	\$ 688
Par-Kut International Inc	NON	No	Guard Service / Watchman	Yes	\$ -	\$ 5,797	\$ 5,797
PBM LLC	NON	No	Cleaning	Yes	\$ -	\$ 5,417	\$ 5,417
Platinum Terrazzo	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 12,351	\$ 12,351
Precision Micro Inc	NON	No	Moving & Relocation	Yes	\$ -	\$ 8,460	\$ 8,460
Psychology Software Tools Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 2,500	\$ 2,500
Pureaire Monitoring Systems Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 29,707	\$ 29,707
Rise Vision USA LLC	NON	No	Equipment	Yes	\$ -	\$ 4,944	\$ 4,944
Scientific Equipment Product Service	NON	No	Moving & Relocation	Yes	\$ -	\$ 13,250	\$ 13,250
Siemens Industry Inc	NON	No	HVAC	Yes	\$ -	\$ 315,226	\$ 315,226
Signs of Success	NON	No	Signage	Yes	\$ -	\$ 1,530	\$ 1,530
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ -	\$ 192,910	\$ 192,910
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ -	\$ 7,642	\$ 7,642
Star Draperies Inc	NON	No	Window Treatment	Yes	\$ -	\$ 28,420	\$ 28,420
Steris Corp	NON	No	Supplier	Yes	\$ -	\$ 72,746	\$ 72,746
Technical Digital Services	NON	No	Digital Services	Yes	\$ -	\$ 180	\$ 180
Tecniplast USA	NON	No	Supplier	Yes	\$ -	\$ 24,981	\$ 24,981
The Sign Works Inc	NON	No	Signage	Yes	\$ -	\$ 7,539	\$ 7,539
Valley City MFG	NON	No	Furniture	Yes	\$ 34,000	\$ 34,000	\$ 34,000

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ 96,809	\$ 9,252,400	\$ 9,252,400
MWL Direct Spend Total	\$ -	\$ 971,085	\$ 971,085
Non-MWL Direct Spend Total	\$ 96,809	\$ 8,281,315	\$ 8,281,315
MWL % of Total	0%	10%	10%

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name: Columbia University **Project:** Jerome L. Greene Science Center
Address: 410 West 118th Street, NY, NY 10027 **Telephone:**
As of Date: 12/31/2019 **Project Start:** 2/28/2011 **Project End:** In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 414,735,325

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction Management	Yes	\$ 6,722,424	\$ 445,313,393	\$ 414,735,325

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$	6,722,424	\$	445,313,393	\$	414,735,325
MWL Direct Spend Total	\$	-	\$	-	\$	-
Non-MWL Direct Spend Total	\$	6,722,424	\$	445,313,393	\$	414,735,325
MWL % of Total		0%		0%		0%

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	12/31/2019	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 6,722,424	\$ 445,313,393	\$ 414,735,325

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Cardoza Plumbing	M-ESD	No	Plumbing	Yes	\$ -	\$ 19,795,144	\$ 19,795,144
Cassone Leasing Inc	W-ESD	No	Security	Yes	\$ -	\$ 1,835	\$ 1,835
Celtic Sheetmetal Inc	W-ESD	No	HVAC-Sheetmetal	Yes	\$ -	\$ 1,876,397	\$ 1,187,673
Creative Construction	M-ESD	No	Safety Equipment	Yes	\$ -	\$ 2,936,757	\$ 2,942,310
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 74,045	\$ 68,492
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 1,112,389	\$ 1,112,389
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 2,144,384	\$ 2,144,384
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Clear & Prep Site	Yes	\$ -	\$ 23,614	\$ 23,614
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 10,637,272	\$ 10,632,678
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,594	\$ 4,594
Fine Painting & Decorating Company Inc	M-ESD	No	Intumescent Painting	Yes	\$ -	\$ 3,245,444	\$ 3,245,444
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 2,332,254	\$ 2,332,254
Giachetti Plumbing	L	No	Plumbing	Yes	\$ -	\$ 20,887	\$ 20,887
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 1,349,760	\$ 1,349,760
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ -	\$ 634,132	\$ 634,132
MFM Contracting Corp	L	No	Utilities	Yes	\$ -	\$ 86,311	\$ 86,311
MFM Contracting Corp	L	No	Electrical	Yes	\$ -	\$ 2,977	\$ 2,977
Morell Brown Corp	MWL-ESD	No	Spray Fireproofing	Yes	\$ -	\$ 1,379,934	\$ 1,379,934
New York Concrete	W-ESD	No	Concrete	Yes	\$ -	\$ 482,707	\$ 482,707
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 3,879,082	\$ 3,879,082
NON:							
A Liss & Company Inc	NON	No	Toilet Partitions	Yes	\$ -	\$ 114,060	\$ 114,060
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 46,147	\$ 46,147
B&G Electrical Contractors of NY	NON	No	Electrical	Yes	\$ -	\$ 17,009,948	\$ 17,009,428
Bauerschmidt & Sons Inc	NON	No	Millwork	Yes	\$ -	\$ 5,418,876	\$ 5,418,876
Champion Metal & Glass Inc	NON	No	Ornamental Metal	Yes	\$ -	\$ 1,644,213	\$ 1,644,213
Champion Metal & Glass Inc	NON	No	Glass & Glazing	Yes	\$ -	\$ 1,006,114	\$ 1,006,114
Cives Corp	NON	No	Superstructure Steel	Yes	\$ -	\$ 31,550,568	\$ 31,550,568
Eagle One Roofing Contractors Inc	NON	No	Roofing	Yes	\$ -	\$ 2,776,430	\$ 2,745,454
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Electrical	Yes	\$ -	\$ 3,216,576	\$ 3,216,576
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Clear & Prep Site	Yes	\$ -	\$ 35,420	\$ 35,420
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 1,211,301	\$ 1,211,301
Five Star Electric Corp	NON	No	Electrical	Yes	\$ -	\$ 20,801,178	\$ 19,957,548
Forest Electric	NON	No	Electrical	Yes	\$ -	\$ 36,134,792	\$ 36,032,282

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	12/31/2019	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 6,722,424	\$ 445,313,393	\$ 414,735,325

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Fresh Meadow Mechanical Corp	NON	No	HVAC Systems	Yes	\$ -	\$ 678,094	\$ 671,369

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	12/31/2019	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 6,722,424	\$ 445,313,393	\$ 414,735,325

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Handi-Lift Elevator LLC	NON	No	Elevators	Yes	\$ -	\$ 122,863	\$ 122,863
Hi Tech Data Floors Inc	NON	No	Raised Access Flooring	Yes	\$ -	\$ 786,302	\$ 786,302
H.S.E. System Inc (Metropolitan Enterprises Inc)	NON	No	Hoist / Bridges / Scaffold	Yes	\$ -	\$ 19,259	\$ 19,259
Intricate Construction	NON	No	Clear & Prep Site	Yes	\$ -	\$ 36,948	\$ 36,948
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 16,276,467	\$ 16,023,648
Island Acoustics	NON	No	Fire Protection Systems	Yes	\$ -	\$ 120,000	\$ 101,104
Jantile Inc	NON	No	Ceramic Tile	Yes	\$ -	\$ 2,269,407	\$ 2,269,407
M Tucker A Division of Singer NY LLC	NON	No	Food Service Equipent	Yes	\$ -	\$ 147,572	\$ 147,572
McKeon Door East	NON	No	Overhead Doors	Yes	\$ -	\$ 891,273	\$ 891,273
Modulo 3 Corporation DBA Unifor	NON	No	Glass and Glazing	Yes	\$ -	\$ 4,975,517	\$ 4,975,517
MW Mechanical Inc	NON	Yes	Mechanical	Yes	\$ -	\$ 61,135,336	\$ 59,901,853
Navillus Tile Inc	NON	No	Polished Concrete	Yes	\$ -	\$ 360,842	\$ 360,842
Navillus Tile Inc	NON	No	Masonry	Yes	\$ -	\$ 3,388,621	\$ 3,317,103
Nets That Work	NON	No	Safety Equipment	Yes	\$ -	\$ 444,519	\$ 444,519
Otis Elevator Company	NON	No	Elevators	Yes	\$ -	\$ 4,131,223	\$ 4,131,223
PAL Environmental Safety Corp	NON	No	Spray Fireproofing	Yes	\$ -	\$ 691,497	\$ 691,497
Platinum Terrazzo	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,027,552	\$ 4,027,552
Post Road Iron Works	NON	No	Metal Work	Yes	\$ -	\$ 4,093,049	\$ 4,093,049
Rael Automatic Sprinkler	NON	No	Dewatering	Yes	\$ -	\$ 6,617,522	\$ 6,617,522
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 10,064,686	\$ 10,064,656
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 14,460,998	\$ 14,440,506
Siemens Industry Inc	NON	No	Electrical	Yes	\$ -	\$ 22,078	\$ 20,491
Skanska	NON	No	Clear & Prep Site	Yes	\$ -	\$ 437,827	\$ 437,827
Trystate Mechanical Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 42,306	\$ 42,306
United Drilling & Cutting Corp	NON	No	Clear & Prep Site	Yes	\$ -	\$ 135,259	\$ 105,204
Universal Builders Supply	NON	No	Hoist	Yes	\$ -	\$ 2,589,742	\$ 2,589,742
Universal Services Group	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 511,499	\$ 511,499
Walters LLC	NON	No	Metal Stairs	Yes	\$ -	\$ 6,071,083	\$ 6,039,083
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 29,160,593	\$ 28,488,897
WDF Inc	NON	No	Drywall	Yes	\$ -	\$ 8,150	\$ 8,150
WDF Inc	NON	No	Plumbing	Yes	\$ -	\$ 4,170	\$ 4,170
WDF Inc	NON	No	Misc. Metal	Yes	\$ -	\$ 45,269	\$ 45,269
Winsafe Corp	NON	No	Window Washing Equipment	Yes	\$ -	\$ 271,870	\$ 271,870
Tier II Grand Total					\$ -	\$ 348,024,935	\$ 344,014,680
MWL Tier II Total					\$ -	\$ 52,019,919	\$ 51,326,601

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	12/31/2019	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 6,722,424	\$ 445,313,393	\$ 414,735,325

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
					Non-MWL Tier II Total	\$ -	\$ 296,005,016	\$ 292,688,079
					MWL % of Tier I	0%	12%	12%

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	Project:	Jerome L. Greene Science Center Synapse
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	12/31/2019	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ -	\$ 389,626	\$ 389,626

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Forest Electric	NON	No	Electrical Corporation	Yes	\$ -	\$ 148,488	\$ 148,488
Post Road Iron Works	NON	No	Miscellaneous Metal	Yes	\$ -	\$ 235,380	\$ 235,380
Tier II Grand Total					\$ -	\$ 383,868	\$ 383,868
MWL Tier II Total					\$ -	\$ -	\$ -
Non-MWL Tier II Total					\$ -	\$ 383,868	\$ 383,868
MWL % of Tier I					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	
Company Name:	Cives Corp	Project: Jerome L. Greene Science Center
Trade:	Structural Steel	Contract:
Address:	8 Church Street, Gouverneur, NY 13642	Telephone: 315-287-2200
As of Date:	12/31/2019	Project Start: 2/28/2011 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cives Corp	NON	No	Structural Steel	\$ 28,270,835	\$ 31,550,568	\$ 31,550,568

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Baco Enterprises Inc	L	No	Field Bolts	Yes	\$ 276,449	\$ 230,714	\$ 230,714
Baco Enterprises Inc	L	No	Safety/Slurry	Yes	\$ 102,900	\$ 130,340	\$ 130,340
Commonwealth Metal Co	W-ESD	No	Structural Steel Material	Yes	\$ 816,232	\$ 862,145	\$ 862,145
Kiwi Steel Corp	M-ESD	No	Installation of Deck & Studs	Yes	\$ 1,573,600	\$ 1,492,849	\$ 1,492,849
L&M Fabrication & Machine Inc	W-ESD	No	Exterior Intumescent Columns	Yes	\$ 400,000	\$ 410,982	\$ 410,982
RKL Building Specialties Co Inc	W-ESD	No	Field Bolts	Yes	\$ -	\$ 278,110	\$ 278,110
Powell Steel Corp	M-ESD	No	Structural Steel Beams	Yes	\$ -	\$ 439,775	\$ 439,775
Tier III Grand Total					\$ 3,169,181	\$ 3,844,915	\$ 3,844,915
MWL Tier III Total					\$ 3,169,181	\$ 3,844,915	\$ 3,844,915
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					11%	12%	12%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	RCC Concrete Corp	Contract:	
Trade:	Cement & Concrete Construction	Telephone:	516-279-6787
Address:	74 State Street, 2nd Floor Westbury, New York 11590	Project Start:	10/10/2012
As of Date:	12/31/2019	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
RCC Concrete Corp	NON	No	Cement & Concrete Construction	\$ 6,643,000	\$ 10,064,686	\$ 10,064,656

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Elite Ready Mix	L	No	Concrete Ready Mix Supplier	Yes	\$ 1,149,310	\$ 774,257	\$ 774,257
Wild Woman Co	W-ESD	No	Construction Materials	Yes	\$ -	\$ 33,231	\$ 33,231
CFS Steel Co	L	No	Rebar & Wire Mesh Supplier	Yes	\$ 392,385	\$ 492,283	\$ 492,283
Sanzo Ltd Inc	MW-ESD	No	Material Supplier	Yes	\$ -	\$ 25,018	\$ 25,018
NYCON Readimix	M-ESD	No	Concrete Ready Mix Supplier	Yes	\$ -	\$ 472,592	\$ 472,592
B.P. Precise Construction Corp	W	No	Lumper (Metal Lathing)	Yes	\$ -	\$ 561,826	\$ 561,826
Tier III Grand Total					\$ 1,541,695	\$ 2,359,207	\$ 2,359,207
MWL Tier III Total					\$ 1,541,695	\$ 2,359,207	\$ 2,359,207
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					23%	23%	23%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	MW Mechanical Inc	Contract:	
Trade:	HVAC	Telephone:	718-961-6634
Address:	622 West 132nd Street, New York, NY 10027	Project Start:	2/25/2013
As of Date:	12/31/2019	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MW Mechanical Inc	NON	Yes	HVAC	\$ 55,975,000	\$ 61,135,336	\$ 59,901,853

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Celtic Sheetmetal Inc	W-ESD	No	HVAC-Sheetmetal	Yes	\$ 11,000,000	\$ 12,560,561	\$ 11,932,486
FW Sims Inc	W-ESD	No	HVAC-Piping	Yes	\$ 14,590,000	\$ 16,682,126	\$ 16,573,926
Mate Matura & Sons Inc	W-ESD	No	Insulation	Yes	\$ 2,300,000	\$ 2,623,213	\$ 2,623,213
Yuen Ling Enterprises Inc	M-ESD	No	HVAC-Equipment & Rigging	Yes	\$ 1,000,000	\$ 1,534,239	\$ 1,518,185
Cassone Leasing Inc	W-ESD	No	Equipment Rental & Leasing	Yes	\$ -	\$ 10,000	\$ 659
Safety & Quality Plus Inc	W-ESD	No	Safety Consultant	Yes	\$ -	\$ 343,719	\$ 343,719
Safety & Environmental	M-ESD	No	Safety Consultant	Yes	\$ -	\$ 124,160	\$ 124,160
Tier III Grand Total					\$ 28,890,000	\$ 33,878,018	\$ 33,116,348
MWL Tier III Total					\$ 28,890,000	\$ 33,878,018	\$ 33,116,348
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					52%	55%	55%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	Five Star Electric Corp	Contract:	
Trade:	Electrical	Telephone:	718-641-5000
Address:	101-32 101st Street, Ozone Park, NY 11416	Project Start:	1/23/2013
As of Date:	12/31/2019	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Five Star Electric Corp	NON	No	Electrical	\$ 20,315,665	\$ 20,801,178	\$ 19,957,548

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Eaton Electric Inc	M-ESD	No	Electrical	Yes	\$ 7,110,483	\$ 1,149,916	\$ 1,149,916
Eastern Electric Corp of New York	MW	No	Electrical	Yes	\$ 1,221,699	\$ 1,221,698	\$ 1,221,698
G-Squared Electric LLC	W	No	Electrical	Yes	\$ 816,981	\$ 816,981	\$ 816,981
LB Electric Supply Co.	W-ESD	No	Supplier	Yes	\$ 276,679	\$ 278,905	\$ 278,905
Montana Datacom	W-ESD	No	Supplier	Yes	\$ 59,246	\$ 94,057	\$ 94,057
Tier III Grand Total					\$ 9,485,088	\$ 3,561,557	\$ 3,561,557
MWL Tier III Total					\$ 9,485,088	\$ 3,561,557	\$ 3,561,557
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					47%	17%	18%

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Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	Otis Elevator Company	Contract:	
Trade:	Elevators	Telephone:	973-575-3107
Address:	One Odell Plaza, Suite 120, Yonkers, NY 10701	Project Start:	4/20/2012
As of Date:	12/31/2019	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Otis Elevator Company	NON	No	Elevators	\$ 3,900,000	\$ 4,131,223	\$ 4,131,223

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Concept Elevator Group LLC	M-ESD	No	Cab and Entrance Fabrication	Yes	\$ 674,839	\$ 739,014	\$ 739,014
Tier III Grand Total					\$ 674,839	\$ 739,014	\$ 739,014
MWL Tier III Total					\$ 674,839	\$ 739,014	\$ 739,014
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					17%	18%	18%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Lend Lease	Project: Jerome L. Greene Science Center
Company Name: WDF Inc	Contract:
Trade: HVAC	Telephone: 914-776-8144
Address: 30 North Macquesten Parkway, Mount Vernon, NY 10550	Project Start: 2/25/2013
As of Date: 12/31/2019	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
WDF Inc	NON	No	HVAC	\$ 25,166,020	\$ 29,218,182	\$ 28,546,486

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Hailey Insulation Corp	W-ESD	No	Insulation	Yes	\$ 1,325,000	\$ 1,484,704	\$ 1,484,704
Henry Quentzel Plumbing Supply Co Inc	W	No	Material Supplier	Yes	\$ -	\$ 71,073	\$ 71,073
NY Pl. Wholesale and Supply Inc	M-ESD	No	Material Supplier	Yes	\$ 6,470	\$ 98,656	\$ 98,656
Purity Laboratories Inc	W	No	Water Treatment	Yes	\$ -	\$ 2,547	\$ 2,547
Tier III Grand Total					\$ 1,331,470	\$ 1,656,980	\$ 1,656,980
MWL Tier III Total					\$ 1,331,470	\$ 1,656,980	\$ 1,656,980
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					5%	6%	6%

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Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	Navillus Tile Inc	Contract:	
Trade:	Masonry	Telephone:	212-750-1808
Address:	575 5th Ave 29th Floor, New York, NY 10017	Project Start:	11/20/2012
As of Date:	12/31/2019	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Navillus Tile Inc	NON	No	Masonry	\$ 6,200,000	\$ 3,749,463	\$ 3,677,945

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
CD Construction & Design	M-ESD	No	Masonry Supply	Yes	\$ 500,000	\$ 322,323	\$ 322,323
CFS Steel Co	L	No	Rebar Supplier	Yes	\$ 40,000	\$ 32,855	\$ 32,855
Blue Works Inc	M-ESD	No	Drafting	Yes	\$ 10,000	\$ 10,438	\$ 10,438
Casa Redimix	L	No	Concrete	Yes	\$ 10,000	\$ 5,769	\$ 5,769
Tier III Grand Total					\$ 560,000	\$ 371,385	\$ 371,385
MWL Tier III Total					\$ 560,000	\$ 371,385	\$ 371,385
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					9%	10%	10%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	B&G Electrical Contractors of NY	Contract:	
Trade:	Electrical	Telephone:	631-669-6000
Address:	7100 New Horizons Blvd. N. Amityville, NY 11701	Project Start:	9/13/2013
As of Date:	12/31/2019	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
B&G Electrical Contractors of NY	NON	No	Electrical	\$ 12,625,000	\$ 17,009,948	\$ 17,009,428

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
G & G Electrical Supply	L	No	Relay Racks, Ladder Rack and Assoc	Yes	\$ 340,000	\$ 7,594	\$ 7,594
Montana Datacom	W-ESD	No	Innerduct, Firestop, J-Hooks & Consumables	Yes	\$ -	\$ 175,497	\$ 175,497
Turtle & Hughes	W-ESD	No	Conduit & Support Hardware	Yes	\$ 500,000	\$ 967,729	\$ 967,729
Benfield	L	No	Relay Racks, Ladder Rack and Assoc	Yes	\$ -	\$ 4,178	\$ 4,178
NON:							
Geocomp Consulting	NON	No	Noise Control & Mitigation	Yes	\$ 5,700	\$ 8,100	\$ 8,100
Tier III Grand Total					\$ 845,700	\$ 1,163,098	\$ 1,163,098
MWL Tier III Total					\$ 840,000	\$ 1,154,998	\$ 1,154,998
Non-MWL Tier III Total					\$ 5,700	\$ 8,100	\$ 8,100
MWL % of Tier II					7%	7%	7%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	Rael Automatic Sprinkler	Contract:	
Trade:	Fire Protection	Telephone:	516-593-2000
Address:	1750 Plaza Avenue New Hyde, NY 11040	Project Start:	12/19/2012
As of Date:	12/31/2019	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Rael Automatic Sprinkler	NON	No	Fire Protection	\$ 6,940,000	\$ 6,617,522	\$ 6,617,522

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
First Women's Fire Systems	W-ESD	No	Subcontractor	Yes	\$ 902,200	\$ 74,750	\$ 74,750	
Ferguson Fire	L	No	Supply	Yes	\$ -	\$ 289,723	\$ 289,723	
NON:								
Ascon	NON	No	Supply	Yes	\$ 138,000	\$ 1,436	\$ 1,436	
					Tier III Grand Total	\$ 1,040,200	\$ 365,909	\$ 365,909
					MWL Tier III Total	\$ 902,200	\$ 364,473	\$ 364,473
					Non-MWL Tier III Total	\$ 138,000	\$ 1,436	\$ 1,436
					MWL % of Tier II	13%	6%	6%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	Siemens Industry Inc	Contract:	
Trade:	BMS	Telephone:	973-575-6300
Address:	8 Fernwood Road, Florham Park, NJ 07392	Project Start:	2/28/2011
As of Date:	12/31/2019	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Siemens Industry Inc	NON	No	BMS	\$ 5,955,000	\$ 14,483,076	\$ 14,460,997

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Turtle & Hughes	W-ESD	No	Electrical Material Supplier	Yes	\$ 125,000	\$ 125,000	\$ 99,502
Manna Supply	MW-ESD	No	Electrical Material	Yes	\$ 80,000	\$ 80,000	\$ 80,000
JM Electric	M-ESD	No	Electrician	Yes	\$ 1,320,128	\$ 1,483,222	\$ 1,483,222
NON:							
Ricotta Electrical	NON	No	Electrician	Yes	\$ 2,811,000	\$ 3,123,628	\$ 3,123,628
BCI Electrical	NON	No	Electrician	Yes	\$ 1,618,000	\$ 1,626,878	\$ 1,626,878
Tier III Grand Total					\$ 5,954,128	\$ 6,438,728	\$ 6,413,230
MWL Tier III Total					\$ 1,525,128	\$ 1,688,222	\$ 1,662,724
Non-MWL Tier III Total					\$ 4,429,000	\$ 4,750,506	\$ 4,750,506
MWL % of Tier III					26%	12%	11%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	Bauerschmidt & Sons Inc	Project:	Jerome L. Greene Science Center
Trade:	Architectural Woodworking	Contract:	
Address:	11920 Merrick Blvd, Jamaica, NY 11434	Telephone:	718-528-3500
As of Date:	12/31/2019	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Bauerschmidt & Sons Inc	NON	No	Architectural Woodworking	\$ 4,550,000	\$ 5,418,876	\$ 5,418,876

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Plywood/Core Material Supplier	Yes	\$ -	\$ 153,553	\$ 153,553
JC Ryan EBCO/H&G LLC	W-ESD	No	Doors, Frames & Finish Hardware	Yes	\$ -	\$ 46,795	\$ 46,795
Rugby Architectural Building	L	No	Decorative Surfacing, Doors, and Millwork	Yes	\$ -	\$ 102,121	\$ 102,121
NON:							
Manhattan Laminates	NON	No	Distributor of Laminate, Woodworking Products & Hardwood Supplies	Yes	\$ -	\$ 229,628	\$ 229,628
Tier III Grand Total					\$ -	\$ 532,097	\$ 532,097
MWL Tier III Total					\$ -	\$ 302,469	\$ 302,469
Non-MWL Tier III Total					\$ -	\$ 229,628	\$ 229,628
MWL % of Tier II					0%	6%	6%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease		Project: Jerome L. Greene Science Center
Company Name: Jantile Inc		Contract:
Trade: Ceramic Tile		Telephone: 718-655-5450
Address: 3960 Merritt Avenue, Bronx, NY 10466		Project Start: 2/28/2011
As of Date: 12/31/2019		Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Jantile Inc	NON	No	Ceramic Tile	\$ 2,230,000	\$ 2,269,407	\$ 2,269,407

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Plywood/Core Material Supplier	Yes	\$ 8,798	\$ 8,351	\$ 8,351
J and BB Tiles Corporation	MW-ESD	No	Supplier	Yes	\$ -	\$ 57,630	\$ 57,630
Tier III Grand Total					\$ 8,798	\$ 65,981	\$ 65,981
MWL Tier III Total					\$ 8,798	\$ 65,981	\$ 65,981
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					0%	3%	3%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	Eagle One Roofing Contractors Inc	Contract:	
Trade:	Roofing	Telephone:	718-626-2108
Address:	18-60 45th Street Astoria, New York 11105	Project Start:	2/28/2011
As of Date:	12/31/2019	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Eagle One Roofing Contractors Inc	NON	No	Roofing	\$ 3,550,000	\$ 2,776,430	\$ 2,745,454

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Center Sheet Metal	W-ESD	No	Supplier	Yes	\$ 200,000	\$ 124,616	\$ 124,616
Tier III Grand Total					\$ 200,000	\$ 124,616	\$ 124,616
MWL Tier III Total					\$ 200,000	\$ 124,616	\$ 124,616
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					6%	4%	5%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	Champion Metal & Glass Inc	Project:	Jerome L. Greene Science Center
Trade:	Ornamental Metal	Contract:	
Address:	130 Motor Parkway, Hauppauge, NY 11788	Telephone:	631-254-2560
As of Date:	12/31/2019	Project Start:	2/28/2011
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass Inc	NON	No	Ornamental Metal	\$ 1,200,000	\$ 1,644,213	\$ 1,644,213

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
The Steel Supply Co Inc	W-ESD	No	Supplier of SS Products	Yes	\$ 1,685	\$ 1,685	\$ 1,685
Tier III Grand Total					\$ 1,685	\$ 1,685	\$ 1,685
MWL Tier III Total					\$ 1,685	\$ 1,685	\$ 1,685
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease		Project: Jerome L. Greene Science Center
Company Name: Champion Metal & Glass Inc		Contract:
Trade: Glazing		Telephone: 631-254-2560
Address: 130 Motor Parkway, Hauppauge, NY 11788		Project Start: 2/28/2011
As of Date: 12/31/2019		Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass Inc	NON	No	Glazing	\$ 1,275,000	\$ 1,006,114	\$ 1,006,114

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Superior Steel Door & Trim Co	W-ESD	No	Steel Partitions & Doors	Yes	\$ 54,800	\$ 43,840	\$ 43,840
GMD Industries	M	No	Sandblast Glass	Yes	\$ 1,648	\$ 1,648	\$ 1,648
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Supply Silglaze	Yes	\$ 463	\$ 463	\$ 463
NON:							
AES Architectural Entrance Systems	NON	No	Automatic Doors	Yes	\$ 56,000	\$ 58,000	\$ 58,000
F&O Finishing	NON	No	Touch ups on Powder coated bollards	Yes	\$ 1,600	\$ 1,600	\$ 1,400
Tier III Grand Total					\$ 114,511	\$ 105,551	\$ 105,351
MWL Tier III Total					\$ 56,911	\$ 45,951	\$ 45,951
Non-MWL Tier III Total					\$ 57,600	\$ 59,600	\$ 59,400
MWL % of Tier II					4%	5%	5%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	Project:	Jerome L. Greene Science Center
Company Name:	Modulo 3 Corporation DBA Unifor	Contract:	
Trade:	Glass and Glazing	Telephone:	212-673-3434
Address:	149 Fifth Avenue, New York NY 10010	Project Start:	2/28/2011
As of Date:	12/31/2019	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Modulo 3 Corporation DBA Unifor	NON	No	Glass and Glazing	\$ 5,167,874	\$ 4,975,517	\$ 4,975,517

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
All State Office Furniture Technicians	M	No	Delivery and Installation	Yes	\$ 875,000	\$ 1,357,069	\$ 1,357,069
NON:							
Workplace Installation Group	NON	No	Delivery and Installation	Yes	\$ 138,260	\$ 138,260	\$ 138,260
TGI Installation	NON	No	Delivery and Installation	Yes	\$ 54,958	\$ 38,192	\$ 38,192
Tier III Grand Total					\$ 1,068,218	\$ 1,533,521	\$ 1,533,521
MWL Tier III Total					\$ 875,000	\$ 1,357,069	\$ 1,357,069
Non-MWL Tier III Total					\$ 193,218	\$ 176,452	\$ 176,452
MWL % of Tier II					17%	27%	27%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

GC/CM:	Lend Lease
Date Range:	10/1/2019 - 12/31/2019
As of:	03/22/2020

**Jerome L. Greene Science Center
SCHEDULE OF WORKFORCE PARTICIPATION**

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount		
		M	W	L	MW	ML	WL	MWL	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#			
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0		
Tier II	Bauerschmidt & Sons Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0		
	B&G Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0		
	Cardoza Plumbing Corp Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0		
	Champion Metal and Glass Ornamental Metal, Glass & Glazing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0		
	Cives Corp Superstructure Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0		
	Creative Construction Services Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0		
	Eagle One Roofing Contractors Inc Roofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0		
	Elite Interiors Inc Drywall, Resilient Flooring & Base	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0		
	Fine Painting & Decorating Company Inc Painting & Instrumentation	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0		
	Five Star Electrical Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0		
	Forest Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0		
	Fresh Meadow HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0		
	Hi Tech Data Raised Access Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0		
	Island Acoustics Acoustics	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0		
	Jantile Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0		
	Metropolitan Enterprises Scaffolding	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0		
	Morell Brown Corp Fireproofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0		
	Navillus Contracting Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0		
	Nets That Work Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0		
	Otis Elevators Elevators	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0		
	Platinum Terrazzo Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0		
	Rael Automatic Sprinkler Dewatering	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0		
	RCC Concrete Corp Above Grade Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0		
	Siemens HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0		
	Unifor Hoist	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0		
	Universal Builders Supply Hoist	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0		
	Walters LLC Metal Stairs	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0		
	WDF Piping/Sheetmetal	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0		
Total Hours		0		0		0		0		0		0		0	0		0		0		
Overall % of Total		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%		

* Denotes active contractors
¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

EPA Clean Diesel

Open Space

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	Open Space
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	12/31/2019	Project Start:	7/10/2013
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 52,276

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Clark & Wilkins Industries Inc	L	No	Ornamental Metals	Yes	\$ -	\$ 22,900	\$ 22,900
Crown Sign Systems Inc	W-ESD	No	Signage	Yes	\$ -	\$ 11,675	\$ 11,675
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 34	\$ 34
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 14,838	\$ 14,838
MFM Contracting Corp	L	No	Telecommunications Conduit Installation	Yes	\$ -	\$ 1,365	\$ 1,365
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 621	\$ 621
The Sign Works Inc	W	No	Signage	Yes	\$ -	\$ 16	\$ 16
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ -	\$ 63	\$ 63
NON:							
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ -	\$ 13	\$ 13
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ -	\$ 751	\$ 751
Direct Spend Grand Total					\$ -	\$ 52,276	\$ 52,276
MWL Direct Spend Total					\$ -	\$ 51,512	\$ 51,512
Non-MWL Direct Spend Total					\$ -	\$ 764	\$ 764
MWL % of Total					0%	99%	99%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name: Columbia University	Project: Open Space
Address: 410 West 118th Street, NY, NY 10027	Telephone:
As of Date: 12/31/2019	Project Start: 7/10/2013 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 16,873,217

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction Management	Yes	\$ 1,047,159	\$ 16,873,217	\$ 16,873,217
Direct Spend Grand Total					\$ 1,047,159	\$ 16,873,217	\$ 16,873,217
MWL Direct Spend Total					\$ -	\$ -	\$ -
Non-MWL Direct Spend Total					\$ 1,047,159	\$ 16,873,217	\$ 16,873,217
MWL % of Total					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Open Space
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	12/31/2019	Project Start:	7/10/2013
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ 1,047,159	\$ 16,873,217	\$ 16,873,217

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Cassone Leasing Inc	W-ESD	No	Security	Yes	\$ -	\$ 15	\$ 15	
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 2,412	\$ 2,412	
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 54,195	\$ 54,195	
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 1,821	\$ 1,821	
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Street Structures	Yes	\$ -	\$ 342	\$ 342	
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	\$ -	\$ 161	\$ 161	
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 63	\$ 63	
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 166	\$ 166	
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 60,531	\$ 60,531	
MFM Contracting Corp	L	No	Sitework	Yes	\$ -	\$ 17,664	\$ 17,664	
MFM Contracting Corp	L	No	Foundation Concrete	Yes	\$ -	\$ 11,016	\$ 11,016	
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 60,799	\$ 60,799	
NON:								
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 1,116,585	\$ 1,116,585	
Eagle One Roofing Contractors Inc	NON	No	Roofing	Yes	\$ 1,007,250	\$ 1,169,639	\$ 1,169,639	
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Electrical	Yes	\$ -	\$ 2,731	\$ 2,731	
EJ/Egg Electric JV - (EJ Electric)	NON	Yes	Street Structures	Yes	\$ -	\$ 513	\$ 513	
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 695	\$ 695	
Intricate Construction	NON	No	Sitework	Yes	\$ -	\$ 8,923,762	\$ 8,836,568	
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 2,195	\$ 2,195	
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 992,502	\$ 992,502	
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 939	\$ 939	
Skanska	NON	No	Sitework	Yes	\$ -	\$ 91,219	\$ 91,219	
Skanska	NON	No	Street Structures	Yes	\$ -	\$ 57,137	\$ 57,137	
Steven Dubner Landscaping Inc	NON	No	Lawns & Planting	Yes	\$ -	\$ 1,448,920	\$ 1,448,920	
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 6,727	\$ 6,727	
					Tier II Grand Total	\$ 1,007,250	\$ 14,022,749	\$ 13,935,555
					MWL Tier II Total	\$ -	\$ 209,185	\$ 209,185
					Non-MWL Tier II Total	\$ 1,007,250	\$ 13,813,564	\$ 13,726,370
					MWL % of Tier II	0%	1%	1%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 12/31/2019
As of :	03/22/2020

Open Space SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount								
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#	% ¹	#
* Tier II	Intricate Construction Sitework	15,339	47%	0	0%	0	0%	0	0%	280	1%	0	0%	0	0%	15,619	48%	16,939	52%	32,557	67	47%	77	53%	144		
*	MFM Contracting Corp Utilities	2,195	59%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	2,195	59%	1,500	41%	3,695	10	43%	13	57%	23		
*	Steven Dubner Lawns & Planting	1,587	100%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,587	100%	0	0%	1,587	22	100%	0	0%	22		
Total Hours		19,121		0		0		0		280		0		0		19,401		18,438		37,839	99		90		189		
Overall % of Total		51%		0%		0%		0%		1%		0%		0%		51%		49%		100%	52%		48%		100%		

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Intricate Construction	7/11/2010	In Progress
MFM Contracting Corp	2/4/2010	In Progress
Steven Dubner	8/2/2016	In Progress

GC/CM:	Lend Lease
Date Range:	10/1/2019 - 12/31/2019
As of :	03/22/2020

Open Space SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount								
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#	% ¹	#
* Tier II	Intricate Construction	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
	Sitework																										
* Tier II	MFM Contracting Corp	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
	Utilities																										
* Tier II	Steven Dubner	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
	Lawns & Planting																										
Total Hours		0		0		0		0		0		0		0		0		0		0	0		0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%		0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Lenfest

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	Lenfest
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	12/31/2019	Project Start:	12/1/2013
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 870,948

DIRECT SPEND VENDORS (Tier I)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
CitiStructure	M-ESD	No	General Contractor	Yes	\$ -	\$ 60,085	\$ 60,085	
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 123	\$ 123	
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 59,865	\$ 59,865	
Izzo Construction Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 38,995	\$ 38,995	
MFM Contracting Corp	L	No	Telecommunications Conduit Installation	Yes	\$ -	\$ 7,971	\$ 7,971	
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 2,221	\$ 2,221	
The Sign Works Inc	W	No	Signage	Yes	\$ -	\$ 57	\$ 57	
Watsons Plumbing and Heating	L	No	Plumbing	Yes	\$ -	\$ 226	\$ 226	
NON:								
Advance Relocation & Storage	NON	No	General Contractor	Yes	\$ -	\$ 8,858	\$ 8,858	
275 Technology Solutions dba Safeway Fire & Protection Company	NON	No	Safeway Fire - Monitoring	Yes	\$ -	\$ 2,526	\$ 2,526	
Barbizon Elec Co Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 278,680	\$ 278,680	
Bear Communications Inc	NON	No	AV/Cable/Telecom	Yes	\$ -	\$ 25,188	\$ 25,188	
From the Source	NON	No	Furniture	Yes	\$ -	\$ 8,410	\$ 8,410	
Siemens Industry Inc	NON	No	HVAC	Yes	\$ -	\$ 1,233	\$ 1,233	
SOS Locksmith Corp	NON	No	Doors & Windows	Yes	\$ -	\$ 46	\$ 46	
Staging Concepts Acquisition	NON	No	Materials & Equipment	Yes	\$ -	\$ 138,907	\$ 138,907	
StarCom Communications Service	NON	No	Telecommunication	Yes	\$ -	\$ 2,682	\$ 2,682	
Temporary Walls Incorporated	NON	No	Materials & Equipment	Yes	\$ -	\$ 199,756	\$ 199,756	
United Rentals North America Inc	NON	No	Materials & Equipment	Yes	\$ -	\$ 35,119	\$ 35,119	
					Direct Spend Grand Total	\$ -	\$ 870,948	\$ 870,948
					MWL Direct Spend Total	\$ -	\$ 169,543	\$ 169,543
					Non-MWL Direct Spend Total	\$ -	\$ 701,405	\$ 701,405
					MWL % of Total	0%	19%	19%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Lenfest
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	12/31/2019	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier I)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ -	\$ 81,965,260	\$ 71,226,743

SUBCONTRACTORS (Tier II)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
3L & Company Inc	W-ESD	No	Ceramic Tile	Yes	\$ -	\$ 183,880	\$ 183,880
Commodore Construction Corporation	W-ESD	No	Masonry	Yes	\$ -	\$ 162,261	\$ 162,261
Creative Construction	M-ESD	No	Safety Equipment	Yes	\$ -	\$ 349,861	\$ 349,861
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 14,074	\$ 14,074
Creative Construction	M-ESD	No	Drywall	Yes	\$ -	\$ 50,000	\$ 50,000
Crown Sign Systems Inc	W-ESD	No	Identifying Devices	Yes	\$ -	\$ 105,688	\$ 105,688
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 226,668	\$ 226,668
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 241,806	\$ 238,098
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Electrical	Yes	\$ -	\$ 2,737	\$ 2,737
EJ/Egg Electric JV - (Egg Electric Inc)	W-ESD	Yes	Street Structures	Yes	\$ -	\$ 1,223	\$ 1,223
Elite Interiors Systems Inc	L	No	Resilient Flooring & Base	Yes	\$ -	\$ 941	\$ 941
Elite Interiors Systems Inc	L	No	Drywall	Yes	\$ -	\$ 369	\$ 369
Fine Painting & Decorating Company Inc	M-ESD	No	Painting & Instrumentation	Yes	\$ -	\$ 701,939	\$ 701,939
Fine Painting & Decorating Company Inc	M-ESD	No	Paint & Coatings	Yes	\$ -	\$ 402,380	\$ 402,380
Giachetti Plumbing	L	No	Plumbing	Yes	\$ -	\$ 1,161,884	\$ 1,161,884
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 279,886	\$ 279,886
Metropolitan Enterprises Inc	M	No	Scaffolding	Yes	\$ -	\$ 229,918	\$ 229,918
MFM Contracting Corp	L	No	Utilities	Yes	\$ -	\$ 322,007	\$ 322,007
MFM Contracting Corp	L	No	Electrical	Yes	\$ -	\$ 8,820	\$ 5,650
Sirina Fire Protection Corp	M-ESD	No	Fire Protection Systems	Yes	\$ -	\$ 787,911	\$ 787,911
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 1,231,117	\$ 1,231,117
Westchester Metal Works Inc	W	No	Metal Stairs	Yes	\$ -	\$ 703,000	\$ 703,000
Westchester Metal Works Inc	W	No	Miscellaneous Metal	Yes	\$ -	\$ 1,848,673	\$ 1,848,673
NON:							
A Liss & Company Inc	NON	No	Toilet Partitions & Screens	Yes	\$ -	\$ 38,780	\$ 38,780
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 11,338,958	\$ 11,338,958
Champion Metal & Glass Inc	NON	No	Glass & Glazing	Yes	\$ -	\$ 459,760	\$ 459,760
Champion Metal & Glass Inc	NON	No	Snorkel	Yes	\$ -	\$ 90,000	\$ 90,000
Champion Metal & Glass Inc	NON	No	Millwork	Yes	\$ -	\$ 45,924	\$ 45,924
Cives Corp	NON	No	Superstructure Steel	Yes	\$ -	\$ 11,334,322	\$ 11,334,322
Commodore Construction Corporation	NON	No	Masonry	Yes	\$ -	\$ 1,639	\$ 1,639
Eagle One Roofing Contractors Inc	NON	No	Waterproofing & Roofing	Yes	\$ -	\$ 452,211	\$ 452,211
Eagle Scaffolding Services Inc	NON	No	Scaffolding	Yes	\$ -	\$ 254,924	\$ 254,924
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Electrical	Yes	\$ -	\$ 362,708	\$ 357,148

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Lenfest
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	12/31/2019	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ -	\$ 81,965,260	\$ 71,226,743

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Electrical	Yes	\$ -	\$ 4,106	\$ 4,106

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Lend Lease	Project:	Lenfest
Trade:	Construction Management	Contract:	
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone:	212-939-9580
As of Date:	12/31/2019	Project Start:	12/1/2013
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease US Construction LMB	NON	No	Construction Management	\$ -	\$ 81,965,260	\$ 71,226,743

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
EJ/Egg Electric JV - (Egg Electric Inc)	NON	Yes	Street Structures	Yes	\$ -	\$ 1,834	\$ 1,834
Elite Floors Inc	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 4,059	\$ 4,059
Five Star Electric Corp	NON	No	Electrical	Yes	\$ -	\$ 289,895	\$ 275,400
Forest Electric	NON	No	Electrical	Yes	\$ -	\$ 5,304	\$ 5,250
Fresh Meadow Mechanical Corp	NON	No	HVAC Systems	Yes	\$ -	\$ 1,565,586	\$ 1,451,251
H.S.E. System Inc	NON	No	Hoist / Bridges / Scaffold	Yes	\$ -	\$ 134,000	\$ 134,000
Hi Tech Data Floors Inc	NON	No	Raised Access Flooring	Yes	\$ -	\$ 177,727	\$ 177,727
Intricate Construction	NON	No	Street Structures	Yes	\$ -	\$ 26,374	\$ 26,374
Island Acoustics	NON	No	Drywall	Yes	\$ -	\$ 84,064	\$ 84,064
LVC Interiors Inc	NON	No	Window Treatment / Blinds	Yes	\$ -	\$ 249,760	\$ 249,760
Nets That Work	NON	No	Safety Equipment	Yes	\$ -	\$ 188,000	\$ 188,000
Otis Elevator Company	NON	No	Elevators	Yes	\$ -	\$ 1,281,830	\$ 1,281,830
PAL Environmental Safety Corp	NON	No	Spray Fireproofing	Yes	\$ -	\$ 666,750	\$ 666,750
PGS Millwork Inc	NON	No	Millwork	Yes	\$ -	\$ 1,220,222	\$ 1,220,222
Platinum Terrazzo	NON	No	Fluid-Applied Flooring	Yes	\$ -	\$ 183,945	\$ 183,945
RCC Concrete Corp	NON	No	Above Grade Concrete	Yes	\$ -	\$ 2,030,298	\$ 2,030,298
Re:Source New Jersey	NON	No	Resilient Flooring & Base	Yes	\$ -	\$ 755,165	\$ 755,165
Re:Source New Jersey	NON	No	Rough Carpentry	Yes	\$ -	\$ 4,176	\$ 4,176
Siemens Industry Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 5,485	\$ 5,485
Skanska	NON	No	Street Structures	Yes	\$ -	\$ 841,207	\$ 841,207
Trystate Mechanical Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 11,267,648	\$ 11,267,648
United Drilling & Cutting Corp	NON	No	Structural Modifications	Yes	\$ -	\$ 111,573	\$ 111,573
United Drilling & Cutting Corp	NON	No	Demolition	Yes	\$ -	\$ 18,487	\$ 18,487
Universal Builders Supply	NON	No	Hoist	Yes	\$ -	\$ 203,592	\$ 203,592
WDF Inc	NON	No	HVAC Systems	Yes	\$ -	\$ 39,245	\$ 39,245
Whalen Berez Group	NON	No	Theater & Stage Equipment	Yes	\$ -	\$ 167,678	\$ 167,678
Woodworks Construction Co Inc	NON	No	Drywall	Yes	\$ -	\$ 5,708,942	\$ 5,708,942
			Tier II Grand Total		\$ -	\$ 60,633,221	\$ 60,491,899
			MWL Tier II Total		\$ -	\$ 9,017,043	\$ 9,010,165
			Non-MWL Tier II Total		\$ -	\$ 51,616,178	\$ 51,481,734
			MWL % of Tier II		0%	11%	13%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease	Project: Lenfest
Company Name: Cives Corp	Contract:
Trade: Structural Steel	Telephone: 315-287-2200
Address: 8 Church Street, Gouverneur, NY 13642	Project Start: 12/1/2013
As of Date: 12/31/2019	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cives Corp	NON	No	Structural Steel	\$ 11,150,000	\$ 11,334,322	\$ 11,334,322

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Baco Enterprises Inc	L	No	Field Bolts	Yes	\$ 387,460	\$ 140,709	\$ 140,709
Tier III Grand Total					\$ 387,460	\$ 140,709	\$ 140,709
MWL Tier III Total					\$ 387,460	\$ 140,709	\$ 140,709
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					3%	1%	1%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		
Company Name:	RCC Concrete Corp	Project: Lenfest	
Trade:	Concrete Construction	Contract:	
Address:	74 State Street - 2nd Floor Westbury, NY 11590	Telephone: 516-279-6787	
As of Date:	12/31/2019	Project Start: 12/1/2013	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
RCC Concrete Corp	NON	No	Concrete Construction	\$ 1,837,000	\$ 2,030,298	\$ 2,030,298

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NYCON Readimix	M-ESD	No	Concrete Ready Mix Supplier	Yes	\$ 153,600	\$ 136,969	\$ 136,969
CFS Steel Co	L	No	Rebar & Wire Mesh Supplier	Yes	\$ 40,000	\$ 28,200	\$ 28,200
B.P. Precise Construction Corp	W	No	Lumper (Metal Lathing)	Yes	\$ -	\$ 68,490	\$ 68,490
NON:							
Reinforcing Supply	NON	No	Rebar & Wire Mesh Supplier	Yes	\$ 30,000	\$ 34,116	\$ 34,116
Tier III Grand Total					\$ 223,600	\$ 267,775	\$ 267,775
MWL Tier III Total					\$ 193,600	\$ 233,659	\$ 233,659
Non-MWL Tier III Total					\$ 30,000	\$ 34,116	\$ 34,116
MWL % of Tier II					11%	12%	12%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease		Project: Lenfest
Company Name:	Giachetti Plumbing	Contract:	
Trade:	Plumbing	Telephone: 646-532-3696	
Address:	58 Tiemann Place New York, NY 10027	Project Start: 12/1/2013	Project End: In Progress
As of Date:	12/31/2019		

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Giachetti Plumbing	L	No	Plumbing	\$ 1,090,000	\$ 1,161,884	\$ 1,161,884

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
County Insulation	W-ESD	No	Insulation	Yes	\$ 43,400	\$ 43,400	\$ 43,400	
					Tier III Grand Total	\$ 43,400	\$ 43,400	\$ 43,400
					MWL Tier III Total	\$ 43,400	\$ 43,400	\$ 43,400
					Non-MWL Tier III Total	\$ -	\$ -	\$ -
					MWL % of Tier II	4%	4%	4%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	
Company Name:	Champion Metal & Glass Inc	Project: Lenfest
Trade:	Architectual Ornamental Metal & Glass	Contract:
Address:	130 Motor Parkway, Hauppauge, NY 11788	Telephone: 631-254-2560
As of Date:	12/31/2019	Project Start: 12/1/2013 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Champion Metal & Glass Inc	NON	No	Architectual Ornamental Metal & Glass	\$ 501,410	\$ 595,684	\$ 595,684

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Supply Silicone	Yes	\$ 153	\$ 153	\$ 153
Tier III Grand Total					\$ 153	\$ 153	\$ 153
MWL Tier III Total					\$ 153	\$ 153	\$ 153
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease		
Company Name:	Woodworks Construction Co Inc	Project: Lenfest	
Trade:	Carpentry / Drywall	Contract:	
Address:	322 8th Ave, Suite 701 New York, NY 10001	Telephone: 212-888-7311	
As of Date:	12/31/2019	Project Start: 12/1/2013	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Woodworks Construction Co Inc	NON	No	Carpentry / Drywall	\$ 5,708,942	\$ 5,708,942	\$ 5,708,942

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
JC Ryan EBCO/H&G LLC	W-ESD	No	Doors, Frames & Hardware Supplier	Yes	\$ 274,000	\$ 293,375	\$ 293,375
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Material Supplier of Drywall, Insulation, & Metal Studs	Yes	\$ 1,000,000	\$ 484,622	\$ 484,622
Tier III Grand Total					\$ 1,274,000	\$ 777,997	\$ 777,997
MWL Tier III Total					\$ 1,274,000	\$ 777,997	\$ 777,997
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					22%	14%	14%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease		Project: Lenfest
Company Name: LVC Interiors Inc		Contract:
Trade: Window Treatment / Blinds		Telephone: 201-525-0222
Address: 345 Harrison Avenue, Garfield NJ 07026	Project Start: 12/1/2013	Project End: In Progress
As of Date: 12/31/2019		

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
LVC Interiors Inc	NON	No	Window Treatment / Blinds	\$ 249,760	\$ 249,760	\$ 249,760

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Mecho Shade Systems	NON	No	Shade Manufacturer	Yes	\$ 178,927	\$ 178,927	\$ 178,927
WT Shades	NON	No	Shade Manufacturer	Yes	\$ 2,881	\$ 2,881	\$ 2,881
Tier III Grand Total					\$ 181,808	\$ 181,808	\$ 181,808
MWL Tier III Total					\$ -	\$ -	\$ -
Non-MWL Tier III Total					\$ 181,808	\$ 181,808	\$ 181,808
MWL % of Tier II					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Lend Lease

Company Name: 3L & Company Inc

Project: Lenfest

Trade: Ceramic Tile

Contract:

Address: 241-02 Northern Blvd, 2nd Floor, Douglaston, NY 11362

Telephone: 718-819-8844

As of Date: 12/31/2019

Project Start: 12/1/2013

Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
3L & Company Inc	W	No	Ceramic Tile	\$ 183,880	\$ 183,880	\$ 183,880

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
VAL Floors	NON	No	Ceramic Installation	Yes	\$ 75,000	\$ 75,000	\$ 75,000
Tier III Grand Total					\$ 75,000	\$ 75,000	\$ 75,000
MWL Tier III Total					\$ -	\$ -	\$ -
Non-MWL Tier III Total					\$ 75,000	\$ 75,000	\$ 75,000
MWL % of Tier II					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Lenfest
Company Name:	ASR Electrical Contracting Inc	Contract:	
Trade:	Electrical	Telephone:	516-420-0101
Address:	207 Newton Rd, Plainview, NY 11803	Project Start:	12/1/2013
As of Date:	12/31/2019	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
ASR Electrical Contracting Inc	NON	No	Electrical	\$ 11,338,958	\$ 11,338,958	\$ 11,338,958

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Turtle & Hughes	W-ESD	No	Electrical Material	Yes	\$ 30,000	\$ 29,182	\$ 29,182
Tier III Grand Total					\$ 30,000	\$ 29,182	\$ 29,182
MWL Tier III Total					\$ 30,000	\$ 29,182	\$ 29,182
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

GC/CM: Lend Lease
 Date Range: 8/1/2008 - 12/31/2019
 As of: 03/22/2020

Lenfest
SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M								Total MWL			Non-MWL			Total Hours			Headcount						
		Hrs	%	Hrs	%	Hrs	%	Hrs	%	Hrs	%	Hrs	%	Hrs	%	Hrs	#	%	#	%	#				
Tier II	3L & Company Inc Ceramic Tile	85	8%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	85	8%	997	92%	1,082	1	17%	5	83%	6
	ASR Electric Electrical	20,476	30%	0	0%	0	0%	1,157	2%	0	0%	0	0%	0	0%	21,633	31%	47,738	69%	69,371	26	33%	54	68%	80
	Champion Metal Glass & Glazing, Snorkel, Millwork	232	14%	0	0%	0	0%	0	0%	8	0%	0	0%	0	0%	240	15%	1,415	85%	1,655	3	20%	12	80%	15
	Cives Structural Metals	9,239	25%	1,034	3%	0	0%	0	0%	0	0%	0	0%	0	0%	10,273	27%	27,165	73%	37,437	23	26%	66	74%	89
	Commodore Masonry	608	46%	0	0%	0	0%	0	0%	80	6%	0	0%	0	0%	688	52%	635	48%	1,323	5	56%	4	44%	9
	Creative Construction Services Safety Equipment	606	21%	0	0%	0	0%	682	24%	282	10%	0	0%	126	4%	1,695	60%	1,123	40%	2,818	16	89%	2	11%	18
	Eagle Scaffolding Scaffolding, Waterproofing & Roofing	752	57%	0	0%	0	0%	0	0%	3	0%	0	0%	0	0%	755	57%	569	43%	1,324	15	65%	8	35%	23
	Fine Painting & Decorating Company Inc Painting & Instrumentation	4,225	72%	0	0%	0	0%	0	0%	214	4%	0	0%	0	0%	4,439	75%	1,453	25%	5,892	23	79%	6	21%	29
	Giachetti Plumbing & Heating Corp. Plumbing	1,807	21%	88	1%	0	0%	0	0%	0	0%	0	0%	0	0%	1,895	22%	6,822	78%	8,717	5	16%	27	84%	32
	LVC Interiors Inc Window Treatment / Blinds	14	100%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	14	100%	0	0%	14	1	100%	0	0%	1
	Metropolitan Enterprises Host/Bridges/Scaffold	1,193	51%	0	0%	0	0%	0	0%	135	6%	0	0%	0	0%	1,328	57%	1,017	43%	2,345	37	76%	12	24%	49
	Nets That Work Safety Equipment	183	46%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	183	46%	211	54%	394	3	30%	7	70%	10
	Otis Elevators Elevators	2,323	27%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	2,323	27%	6,153	73%	8,476	4	15%	23	85%	27
	PAL Environmental Spray Fireproofing	780	39%	0	0%	0	0%	0	0%	24	1%	0	0%	0	0%	804	40%	1,208	60%	2,012	11	42%	15	58%	26
	PGS Millwork Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	17	100%	17	0	0%	1	100%	1
	Platinum Terrazzo, Inc. Fluid-Applied Flooring	263	52%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	263	52%	247	48%	510	4	57%	3	43%	7
	RCC Concrete Corp Above Grade Concrete	4,057	43%	24	0%	24	0%	0	0%	0	0%	0	0%	0	0%	4,105	44%	5,244	56%	9,348	39	30%	90	70%	129
	Re:Source New Jersey Resilient Flooring & Base	341	16%	0	0%	0	0%	281	13%	0	0%	0	0%	0	0%	622	29%	1,501	71%	2,123	4	27%	11	73%	15
	Sirina Fire Protection Corp Fire Protection Systems	2,990	79%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	2,990	79%	810	21%	3,800	7	30%	16	70%	23
	Trystate Burns Mechanical HVAC Systems	6,230	15%	272	1%	48	0%	80	0%	40	0%	0	0%	0	0%	6,670	16%	35,062	84%	41,732	26	29%	64	71%	90
	United Drilling Drilling	972	100%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	972	100%	0	0%	972	3	100%	0	0%	3
	Westchester Metal Works Metal Stairs	5,426	62%	0	0%	0	0%	35	0%	1,990	23%	0	0%	0	0%	7,451	85%	1,352	15%	8,803	20	63%	12	38%	32
	Woodworks Construction Drywall	25,413	71%	0	0%	1,280	4%	0	0%	1,770	5%	0	0%	0	0%	28,463	79%	7,536	21%	35,998	30	71%	12	29%	42
Total Hours		88,213		1,418		1,352		2,235		4,545		0		126		97,889		148,272		246,160	306		450		756
Overall % of Total		36%		1%		1%		1%		2%		0%		0%		40%		60%		100%	40%		60%		100%

* Denotes active contractors
 † Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
3L & Company Inc	8/7/2016	In Progress
ASR Electric	6/24/2015	In Progress
Champion Metal	12/7/2016	In Progress
Cives	5/2/2014	In Progress
Commodore	2/2/2016	In Progress
Creative Construction Services	10/11/2014	In Progress
Eagle Scaffolding	5/30/2016	In Progress
Fine Painting & Decorating Company Inc	6/7/2015	In Progress
Giachetti Plumbing & Heating Corp.	12/23/2014	In Progress
LVC Interiors Inc	7/22/2017	In Progress
Metropolitan Enterprises	7/20/2014	In Progress
Nets That Work	10/14/2014	In Progress
Otis Elevators	8/28/2015	In Progress
PAL Environmental	1/18/2015	In Progress
PGS Millwork	7/1/2017	In Progress
Platinum Terrazzo, Inc.	9/3/2016	In Progress
RCC Concrete Corp	9/3/2014	In Progress
Re:Source New Jersey	8/28/2016	In Progress
Sirina Fire Protection Corp	8/19/2014	In Progress
Trystate Burns Mechanical	6/2/2015	In Progress
United Drilling	4/3/2014	In Progress
Westchester Metal Works	7/25/2014	In Progress
Woodworks Construction	5/19/2015	In Progress

GC/CM:	Lend Lease
Date Range:	10/1/2019 - 12/31/2019
As of :	03/22/2020

Lenfest SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount							
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#	
Tier II	3L & Company Inc Ceramic Tile	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	ASR Electric Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Champion Metal Glass & Glazing, Snorkel, Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Cives Structural Metals	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Commodore Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Creative Construction Services Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Eagle Scaffolding Scaffolding, Waterproofing & Roofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Fine Painting & Decorating Company Inc Painting & Instrumentation	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Giachetti Plumbing & Heating Corp. Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	LVC Interiors Inc Window Treatment / Blinds	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Metropolitan Enterprises Hoist/Bridges/Scaffold	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Nets That Work Safety Equipment	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Otis Elevators Elevators	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	PAL Environmental Spray Fireproofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	PGS Millwork Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Platinum Terrazzo, Inc. Fluid-Applied Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	RCC Concrete Corp Above Grade Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Re:Source New Jersey Resilient Flooring & Base	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Sirina Fire Protection Corp Fire Protection Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Trystate Burns Mechanical HVAC Systems	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	United Drilling Drilling	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Westchester Metal Works Metal Stairs	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
	Woodworks Construction Drywall	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	
Total Hours		0		0		0		0		0		0		0		0		0		0	0		0		0	
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%	

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

University Forum

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name:	Columbia University	Project:	University Forum
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	12/31/2019	Project Start:	12/1/2015
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner		\$ 1,279,739	\$ 1,279,739

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
A Tech Electric Enterprise Inc	M-ESD	No	Electric	Yes	\$ -	\$ 10,110	\$ 10,110
Green Girl Printing and Messenger Inc	W	No	Printing Service	Yes	\$ -	\$ 19,204	\$ 19,204
Mamais Contracting Corp	WL-ESD	No	Contractor	Yes	\$ -	\$ 12,880	\$ 12,880
NON:							
275 Technology Solutions dba Safeway Fire & Protection Company	NON	No	Safeway Fire - Monitoring	Yes	\$ -	\$ 1,295	\$ 1,295
Barbizon Elec Co Inc	NON	No	Service	Yes	\$ -	\$ 7,875	\$ 7,875
Empire Off Inc	NON	No	Furniture	Yes	\$ -	\$ 912,358	\$ 912,358
Envirobusiness Inc	NON	No	Commissioning	Yes	\$ -	\$ 26,846	\$ 26,846
Hellman Construction Corp.	NON	No	Construction	Yes	\$ -	\$ 154,709	\$ 154,709
Live Wire Electric 1 LLC	NON	No	Electrical	Yes	\$ -	\$ 6,466	\$ 6,466
Municipal Testing Laboratory	NON	No	Material Testing	Yes	\$ -	\$ 71,745	\$ 71,745
Siemens Industry Inc	NON	No	HVAC	Yes	\$ -	\$ 3,320	\$ 3,320
Vidaris Inc	NON	No	Exterior / Roofing	Yes	\$ -	\$ 52,931	\$ 52,931

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Direct Spend Grand Total	\$ -	\$ 1,279,739	\$ 1,279,739
	MWL Direct Spend Total	\$ -	\$ 42,194	\$ 42,194
	Non-MWL Direct Spend Total	\$ -	\$ 1,237,545	\$ 1,237,545
	MWL % of Total	0%	3%	3%

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	Project:	University Forum
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	12/31/2019	Project Start:	12/1/2015
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 83,955,570

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Skanska	NON	No	Construction Management	Yes	\$ 69,564,624	\$ 83,955,570	\$ 83,955,570

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Direct Spend Grand Total	\$ 69,564,624	\$ 83,955,570	\$ 83,955,570
	MWL Direct Spend Total	-	-	-
	Non-MWL Direct Spend Total	\$ 69,564,624	\$ 83,955,570	\$ 83,955,570
	MWL % of Total	0%	0%	0%

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University Project: University Forum
 Address: 410 West 118th Street, NY, NY 10027 Telephone:
 As of Date: 12/31/2019 Project Start: 12/1/2015 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ 1,277,929	\$ 1,333,419	\$ 1,323,633

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction Management	Yes	\$ -	\$ 1,323,633	\$ 1,323,633

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 1,323,633	\$ 1,323,633
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ -	\$ 1,323,633	\$ 1,323,633
MWL % of Total	0%	0%	0%

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name:	Skanska	Project:	University Forum
Trade:	Construction Management	Contract:	Trades
Address:	659 West 131st Street, New York, NY 10027	Telephone:	347-918-7871
As of Date:	12/31/2019	Project Start:	12/1/2015
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Skanska	NON	No	Construction Management	\$ 69,564,624	\$ 83,955,570	\$ 83,955,570

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
A Tech Electric Enterprise Inc	M-ESD	No	Electric	Yes	\$ 7,109,178	\$ 8,564,523	\$ 8,564,523
A Tech Electric Enterprise Inc	M-ESD	No	Electric	Yes	\$ 4,144,000	\$ 4,228,167	\$ 4,228,167
Ashlar Construction LLC	M-ESD	No	Masonry	Yes	\$ 1,200,000	\$ 1,152,376	\$ 1,152,376
Garcia Marble & Tile	M-ESD	No	Tiling	Yes	\$ 310,000	\$ 329,549	\$ 329,549
Giachetti Plumbing & Heating	L	No	Plumbing	Yes	\$ 1,162,300	\$ 1,280,551	\$ 1,280,551
Turtle & Hughes	W-ESD	No	Electrical Equipment	Yes	\$ 249,460	\$ 262,710	\$ 262,710
Crown Sign Systems Inc	W-ESD	No	Signage	Yes	\$ 144,643	\$ 206,910	\$ 206,910
Locker Lady	W-ESD	No	Toilet Accessories	Yes	\$ 48,810	\$ 49,418	\$ 49,418
NON:							
ARI Products Inc	NON	No	Access Flooring	Yes	\$ 174,000	\$ 198,282	\$ 198,282
Bamco Inc	NON	No	Metal Panels	Yes	\$ 470,000	\$ 745,557	\$ 745,557
Barrett Inc	NON	No	Roofing	Yes	\$ 1,200,000	\$ 1,355,000	\$ 1,355,000
Champion Metal & Glass Inc	NON	No	Interior Glass	Yes	\$ 845,000	\$ 869,939	\$ 869,939
Cord Contracting	NON	No	Millwork	Yes	\$ 5,000,000	\$ 6,395,320	\$ 6,395,320
Current Fire Protection	NON	No	Fire Protection	Yes	\$ 565,000	\$ 647,500	\$ 647,500
Daniel Teutul DBA Orange County Iron Works	NON	No	Structural Steel	Yes	\$ 4,497,000	\$ 6,810,745	\$ 6,810,745
Decorating with Fabric	NON	No	Window Treatment	Yes	\$ 237,500	\$ 258,975	\$ 258,975
Delphi Plumbing	NON	No	Plumbing	Yes	\$ 8,000	\$ 11,328	\$ 11,328
Fromkin Brothers	NON	No	Painting	Yes	\$ 280,000	\$ 598,187	\$ 598,187
Joseph Gartner	NON	No	Curtain Wall & Storefront	Yes	\$ 9,800,000	\$ 10,798,081	\$ 10,749,081
Fromkin Brothers	NON	No	Polished Concrete	Yes	\$ 365,000	\$ 325,000	\$ 269,935
Gil Bar Industries	NON	No	HVAC Equipment	Yes	\$ 327,000	\$ 321,762	\$ 303,774
Holden & Flynn Universal	NON	No	Millwork	Yes	\$ 298,000	\$ 506,232	\$ 506,232
Island Diversified	NON	No	Spray on Thermal & Fire Proof	Yes	\$ 387,000	\$ 496,042	\$ 496,042
Jezet Seating	NON	No	Auditorium	Yes	\$ 250,000	\$ 257,172	\$ 257,172
Long Island Fireproof Door	NON	No	Doors, Frames & Hardware	Yes	\$ 161,000	\$ 219,132	\$ 219,132
Nouveau Elevator Industries Inc	NON	No	Elevators	Yes	\$ 1,869,000	\$ 2,021,615	\$ 2,021,615
Pyramid Floor Covering Inc	NON	No	Flooring	Yes	\$ 310,000	\$ 380,733	\$ 380,733
Ruttura & Sons Co Inc	NON	No	Excavation/Foundation	Yes	\$ 9,542,100	\$ 10,873,323	\$ 10,873,323
Ruttura & Sons Co Inc	NON	No	Elevated Slabs on Deck	Yes	\$ 1,038,000	\$ 1,235,260	\$ 1,235,260
Transcontinental Steel	NON	No	Misc Metals	Yes	\$ 1,129,413	\$ 1,569,615	\$ 1,569,615
United Air Conditioning	NON	No	HVAC	Yes	\$ 6,697,000	\$ 7,589,761	\$ 7,589,761
Centron Enterprises	NON	No	Epoxy Flooring	Yes	\$ 17,920	\$ 17,920	\$ 17,920
Haywood-Berk Floor	NON	No	Wood Flooring	Yes	\$ 310,000	\$ 267,882	\$ 267,882
Modulo 3 Corporation DBA Unifor	NON	No	Interior Glass Partitions	Yes	\$ 655,000	\$ 746,292	\$ 746,292
MKeon Door East	NON	No	Overhead Doors	Yes	\$ 230,000	\$ 220,000	\$ 220,000
Clean Tech	NON	No	Final Cleaning	Yes	\$ 129,350	\$ 139,676	\$ 139,676
Singer Equipment Company Inc	NON	No	Food Service Equipment	Yes	\$ 80,198	\$ 122,089	\$ 122,089
Steven Dubner Landscaping Inc	NON	No	Landscaping	Yes	\$ 389,500	\$ 419,957	\$ 419,957
Tier II Grand Total					\$ 61,630,372	\$ 72,492,581	\$ 72,368,528
MWL Tier II Total					\$ 14,368,391	\$ 16,074,204	\$ 16,074,204
Non-MWL Tier II Total					\$ 47,261,981	\$ 56,418,377	\$ 56,294,324
MWL % of Tier I					21%	19%	19%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Skanska	Project:	University Forum
Trade:	Construction Management	Contract:	General Conditions
Address:	659 West 131st Street, New York, NY 10027	Telephone:	347-918-7871
As of Date:	12/31/2019	Project Start:	12/1/2015
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Skanska	NON	No	Construction Management	\$ 69,564,624	\$ 83,955,570	\$ 83,955,570

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Velez Organization	M-ESD	No	Construction Management	Yes	\$ -	\$ 497,823	\$ 497,823	
The Olympic Glove & Safety Co Inc	W-ESD	No	Vendor	Yes	\$ -	\$ 2,684	\$ 2,684	
Deb Romain	MW-ESD	No	Vendor	Yes	\$ -	\$ 7,044	\$ 7,044	
Outsource Consultants	M	No	Expediting	Yes	\$ -	\$ 209,295	\$ 209,295	
Carter, Milchman & Frank	W-ESD	No	Vendor	Yes	\$ -	\$ 28,165	\$ 28,165	
Pestrol Inc	MW-ESD	No	Exterminator	Yes	\$ -	\$ 11,085	\$ 11,085	
50 States Engineering Corp.	W	No	Surveyor	Yes	\$ -	\$ 29,936	\$ 29,936	
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 418,739	\$ 418,739	
Basu Technology Inc	M-ESD	No	Scheduling	Yes	\$ -	\$ 13,050	\$ 13,050	
JT Hicks Associates	M-ESD	No	Construction and Civil Engineering	Yes	\$ -	\$ 337,003	\$ 337,003	
NON:								
United Rentals (North America) Inc.	NON	No	Supply Vendor	Yes	\$ -	\$ 95,900	\$ 95,900	
Gams Power Tools & Supplies	NON	No	Supply Vendor	Yes	\$ -	\$ 113,615	\$ 113,615	
Safway Intermediate Holding DBS Safway Atlantic	NON	No	Scaffolding	Yes	\$ -	\$ 733,712	\$ 733,712	
Modspace	NON	No	Trailer Rental	Yes	\$ -	\$ 71,610	\$ 71,610	
CDW Direct	NON	No		Yes	\$ -	\$ 1,739	\$ 1,739	
Prolink Construction Companies	NON	No		Yes	\$ -	\$ 4,200	\$ 4,200	
Callahead	NON	No	Temporary Toilets	Yes	\$ -	\$ 40,430	\$ 40,430	
ADN Risk Services Northeast Inc.	NON	No	Temporary Toilets	Yes	\$ -	\$ 8,309	\$ 8,309	
Victor Fire Protection	NON	No	Fire Safety Vendor	Yes	\$ -	\$ 2,250	\$ 2,250	
Colony Hardware Corporation	NON	No	Supply Vendor	Yes	\$ -	\$ 9,800	\$ 9,800	
Fastsigns International Inc.	NON	No	Supply Vendor	Yes	\$ -	\$ 512	\$ 512	
Geocomp	NON	No	Noise Consultant	Yes	\$ -	\$ 30,300	\$ 30,300	
New Age Reprographics, LLC	NON	No		Yes	\$ -	\$ 158	\$ 158	
HR Direct	NON	No		Yes	\$ -	\$ 228	\$ 228	
Crystal Springs Water Supplier	NON	No	Water Supplier	Yes	\$ -	\$ 6,639	\$ 6,639	
East Coast Metrology	NON	No		Yes	\$ -	\$ 902	\$ 902	
Atlantic Tomorrows	NON	No		Yes	\$ -	\$ 25,518	\$ 25,518	
Cardella Trucking Company Inc.	NON	No	Waste Haulage	Yes	\$ -	\$ 15,812	\$ 15,812	
Rent A Fence	NON	No	Fence Rental	Yes	\$ -	\$ 9,507	\$ 9,507	
Taylor Oil Company Inc.	NON	No	Fuel Vendor	Yes	\$ -	\$ 4,147	\$ 4,147	
Architectural Testing DBA Intertek	NON	No	Testing Agency	Yes	\$ -	\$ 14,675	\$ 14,675	
Hilti Inc.	NON	No	Supply Vendor	Yes	\$ -	\$ 4,000	\$ 4,000	
Sunbelt Rentals	NON	No	Rental Vendor	Yes	\$ -	\$ 108,480	\$ 108,480	
CHS Medirian US Finance LTD.	NON	No		Yes	\$ -	\$ 12,450	\$ 12,450	
Control Point Associates	NON	No	Surveyor	Yes	\$ -	\$ 20,400	\$ 20,400	
Microdesk Inc.	NON	No		Yes	\$ -	\$ 42,500	\$ 42,500	
					Tier II Grand Total	\$ -	\$ 2,932,617	\$ 2,932,617
					MWL Tier II Total	\$ -	\$ 1,554,824	\$ 1,554,824
					Non-MWL Tier II Total	\$ -	\$ 1,377,793	\$ 1,377,793
					MWL % of Tier I	0%	2%	2%

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name: Lend Lease		Project: University Forum	
Trade: Construction Management		Contract:	
Address: 622 West 132nd, 2nd fl, New York, NY 10027		Telephone: 347-918-7871	
As of Date: 12/31/2019	Project Start: 12/1/2015	Project End: In Progress	

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ 1,277,929	\$ 1,333,419	\$ 1,323,633

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
MFM Contracting Corp	L	No	Utilities	Yes	\$ 1,277,929	\$ 1,307,930	\$ 1,307,930
MFM Contracting Corp	L	No	Electrical	Yes	\$ -	\$ 25,489	\$ 25,489
Tier II Grand Total					\$ 1,277,929	\$ 1,333,419	\$ 1,333,419
MWL Tier II Total					\$ 1,277,929	\$ 1,333,419	\$ 1,333,419
Non-MWL Tier II Total					\$ -	\$ -	\$ -
MWL % of Tier II					100%	100%	101%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Skanska	Project:	University Forum
Company Name:	Ruttura & Sons Co Inc	Contract:	
Trade:	Elevated Slabs on Deck	Telephone:	631-454-0291
Address:	200 Cabot Street, West Babylon, NY 11704	Project Start:	12/1/2015
As of Date:	12/31/2019	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Ruttura & Sons Co Inc	NON	No	Elevated Slabs on Deck	\$ 1,038,000	\$ 1,235,260	\$ 1,235,260

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
CGS Rebar Inc	W-ESD	No	Install Rebar	Yes	\$ 107,036	\$ 107,036	\$ 107,036	
Madeline Lulley	W-ESD	No	Rebar Detailer	Yes	\$ 800	\$ 1,480	\$ 1,480	
Our Rental Pumps	W-ESD	No	Pump Rental	Yes	\$ 7,621	\$ 14,643	\$ 14,643	
NON:								
USC Jenna	NON	No	Concrete Supplier	Yes	\$ 99,478	\$ 99,478	\$ 99,478	
Barker Steel	NON	No	Rebar Supplier	Yes	\$ 28,674	\$ 29,046	\$ 29,046	
US Concrete	NON	No	Concrete Supplier	Yes	\$ 96,835	\$ 96,835	\$ 96,835	
					Tier III Grand Total	\$ 340,444	\$ 348,518	\$ 348,518
					MWL Tier III Total	\$ 115,457	\$ 123,159	\$ 123,159
					Non-MWL Tier III Total	\$ 224,987	\$ 225,359	\$ 225,359
					MWL % of Tier II	11%	10%	10%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Skanska	Project:	University Forum
Company Name:	Orange County Iron Works	Contract:	
Trade:	Structural Steel	Telephone:	845-769-3000
Address:	36 Maybrook Road, Montgomery, NY 12549	Project Start:	12/1/2015
As of Date:	12/31/2019	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Orange County Iron Works	NON	No	Structural Steel	\$ 4,497,000	\$ 6,810,745	\$ 6,810,745

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Interstate Steel Sales Inc	W-ESD	No	Steel Supplier	Yes	\$ 161,000	\$ 207,557	\$ 207,557	
Speedway Transportation Inc	M-ESD	No	Trucking	Yes	\$ 78,000	\$ 101,200	\$ 101,200	
The Steel Supply Co Inc	W-ESD	No	Steel Supplier	Yes	\$ 10,000	\$ 27,657	\$ 27,657	
Fine Painting & Decorating Company Inc	M-ESD	No	Intumescent Painting	Yes	\$ 550,000	\$ 569,413	\$ 569,413	
NON:								
Gabriel Steel Erectors Inc	NON	No	Structural Steel Erection	Yes	\$ 907,000	\$ 2,918,313	\$ 2,918,313	
Contractors Line & Grade So LLC	NON	No	Surveying	Yes	\$ 30,000	\$ 53,042	\$ 53,042	
					Tier III Grand Total	\$ 1,736,000	\$ 3,877,182	\$ 3,877,182
					MWL Tier III Total	\$ 799,000	\$ 905,827	\$ 905,827
					Non-MWL Tier III Total	\$ 937,000	\$ 2,971,355	\$ 2,971,355
					MWL % of Tier II	18%	13%	13%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Skanska		
Company Name:	United Air Conditioning	Project:	University Forum
Trade:	HVAC	Contract:	
Address:	27-20 Skillman Ave. Long Island City, NY 11101	Telephone:	718-893-6700
As of Date:	12/31/2019	Project Start:	12/1/2015
		Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
United Air Conditioning	NON	No	HVAC	\$ 6,697,000	\$ 7,589,761	\$ 7,589,761

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Center Sheet Metal	W-ESD	No	Sheetmetal	Yes	\$ 1,736,000	\$ 1,736,000	\$ 1,736,000
Tier III Grand Total					\$ 1,736,000	\$ 1,736,000	\$ 1,736,000
MWL Tier III Total					\$ 1,736,000	\$ 1,736,000	\$ 1,736,000
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					26%	23%	23%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Skanska	Project:	University Forum
Company Name:	Transcontinental Steel	Contract:	
Trade:	Misc Metals	Telephone:	718-893-6700
Address:	27-20 Skillman Ave. Long Island City, NY 11101	Project Start:	12/1/2015
As of Date:	12/31/2019	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Transcontinental Steel	NON	No	Misc Metals	\$ 1,129,413	\$ 1,569,615	\$ 1,569,615

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Anvil Iron Works	M-ESD	No	Ironwork	Yes	\$ 230,000	\$ 642,237	\$ 642,237
Tier III Grand Total					\$ 230,000	\$ 642,237	\$ 642,237
MWL Tier III Total					\$ 230,000	\$ 642,237	\$ 642,237
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					20%	41%	41%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Skanska			
Company Name: Cord Contracting		Project: University Forum	
Trade: Millwork		Contract:	
Address: 80 Crossways Park Drive, Ste. 300, Woodbury, NY 11797		Telephone: 516-626-8800	
As of Date: 12/31/2019	Project Start: 12/1/2015	Project End: In Progress	

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cord Contracting	NON	No	Millwork	\$ 5,000,000	\$ 6,395,320	\$ 6,395,320

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Central Lathing	W	No	Lather	Yes	\$ 75,788	\$ 84,898	\$ 84,898
Eco Specialties	M-ESD	No	Accoustical Wall Panels	Yes	\$ 41,370	\$ 23,661	\$ 23,661
Hailey Insulation Corp	W-ESD	No	Firestopping	Yes	\$ 52,435	\$ 71,857	\$ 71,857
Linda Lee Construction	W	No	Taper	Yes	\$ 181,311	\$ 162,781	\$ 162,781
Park Avenue Building & Roofing Supplies LLC	M-ESD	No	Materials	Yes	\$ -	\$ 192,919	\$ 192,919
City Lumber	W	No	Materials	Yes	\$ -	\$ 28,899	\$ 28,899
Tier III Grand Total					\$ 350,904	\$ 565,015	\$ 565,015
MWL Tier III Total					\$ 350,904	\$ 565,015	\$ 565,015
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					7%	9%	9%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

GC/CM:	Skanska
Date Range:	8/1/2008 - 12/31/2019
As of:	03/22/2020

University Forum SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Total Hours			Headcount						
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	Total MWL	Non-MWL	Total	Total MWL	Non-MWL	Total			
Tier II	A Tech Electric Enterprises Inc Main Switch Electrical	34,252	81%	0	0%	0	0%	1,336	3%	0	0%	0	0%	0	0%	35,588	84%	6,933	16%	42,521	39	72%	15	28%	54
	ARI Products Access Flooring	363	64%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	363	64%	202	36%	565	5	83%	1	17%	6
	Ashlar Construction LLC Masonry	5,685	50%	7	0%	8	0%	0	0%	1,225	11%	0	0%	0	0%	6,924	61%	4,465	39%	11,389	32	68%	15	32%	47
	Barrett Roofing	3,093	74%	0	0%	0	0%	0	0%	8	0%	0	0%	0	0%	3,101	74%	1,079	26%	4,180	40	77%	12	23%	52
	Cord Contracting Co Inc Millwork	4,971	31%	0	0%	0	0%	0	0%	622	4%	0	0%	310	2%	5,903	37%	10,250	63%	16,152	17	26%	49	74%	66
	Crown Sign Systems Signage	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	8	100%	8	0	0%	1	100%	1
	Current Fire Protection Inc Fire Protection	1,471	42%	0	0%	0	0%	0	0%	42	1%	0	0%	0	0%	1,513	43%	1,967	57%	3,480	8	53%	7	47%	15
	Eddington Security Inc Security	13,916	78%	0	0%	0	0%	0	0%	3,940	22%	0	0%	0	0%	17,856	100%	0	0%	17,856	36	100%	0	0%	36
	Fromkin Brothers Painting	1,678	42%	0	0%	113	3%	0	0%	16	0%	0	0%	0	0%	1,807	45%	2,169	55%	3,976	16	67%	8	33%	24
	Garcia Marble & Tile Tiling	1,628	96%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,628	96%	70	4%	1,698	9	90%	1	10%	10
	Giachetti Plumbing & Heating Corp Plumbing	1,793	24%	0	0%	0	0%	116	2%	0	0%	0	0%	0	0%	1,909	25%	5,593	75%	7,502	4	10%	37	90%	41
	McKeon Door East Overhead Doors	240	67%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	240	67%	120	33%	360	6	86%	1	14%	7
	Orange County Ironworks, LLC Structural Steel	7,541	46%	0	0%	0	0%	183	1%	0	0%	0	0%	0	0%	7,724	47%	8,569	53%	16,293	32	38%	53	62%	85
	Pyramid Floor Covering Flooring	175	65%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	175	65%	96	35%	271	2	29%	5	71%	7
	Ruttura & Sons Excavation/Foundation	19,645	55%	163	0%	0	0%	0	0%	304	1%	0	0%	0	0%	20,112	56%	15,529	44%	35,640	115	45%	138	55%	253
	Transcontinental Contracting Inc Misc Metals	3,763	86%	0	0%	0	0%	0	0%	113	3%	0	0%	0	0%	3,876	88%	515	12%	4,391	24	86%	4	14%	28
	United Air Conditioning Corp HVAC	5,544	55%	0	0%	0	0%	0	0%	171	2%	0	0%	0	0%	5,715	57%	4,361	43%	10,076	12	57%	9	43%	21
Total Hours		105,756		170		121		1,635		6,441		0		310		114,431		61,925		176,355	397		356		753
Overall % of Total		60%		0%		0%		1%		4%		0%		0%		65%		35%		100%	53%		47%		100%

* Denotes active contractors
¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
A Tech Electric Enterprises Inc	11/23/2016	12/31/2018
ARI Products	4/16/2018	12/31/2018
Ashlar Construction LLC	5/23/2017	12/31/2018
Barrett	1/8/2017	12/31/2018
Cord Contracting Co Inc	7/2/2017	12/31/2018
Crown Sign Systems	6/30/2018	12/31/2018
Current Fire Protection Inc	10/3/2017	12/31/2018
Eddington Security Inc	8/17/2016	12/31/2018
Fromkin Brothers	11/6/2017	12/31/2018
Garcia Marble & Tile	3/18/2018	12/31/2018
Giachetti Plumbing & Heating Corp	11/22/2016	12/31/2018
McKeon Door East	5/11/2018	12/31/2018
Orange County Ironworks, LLC	1/6/2017	12/31/2018
Pyramid Floor Covering	8/7/2018	12/31/2018
Ruttura & Sons	1/4/2016	12/31/2018
Transcontinental Contracting Inc	5/21/2017	12/31/2018
United Air Conditioning Corp	8/22/2017	12/31/2018

GC/CM:	Skanska
Date Range:	10/1/2019 - 12/31/2019
As of :	03/22/2020

University Forum SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	MWL Designation								Total Hours			Headcount										
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total			
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#
Tier II	A Tech Electric Enterprises Inc Main Switch Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	ARI Products Access Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Ashlar Construction LLC Masonry	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Barrett Roofing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Cord Contracting Co Inc Millwork	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Crown Sign Systems Signage	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Current Fire Protection Inc Fire Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Eddington Security Inc Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Fromkin Brothers Painting	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Garcia Marble & Tile Tiling	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Giachetti Plumbing & Heating Corp Plumbing	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	McKeon Door East Overhead Doors	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Orange County Ironworks, LLC Structural Steel	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Pyramid Floor Covering Flooring	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Ruttura & Sons Excavation/Foundation	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Transcontinental Contracting Inc Misc Metals	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	United Air Conditioning Corp HVAC	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Total Hours		0		0		0		0		0		0		0		0		0	0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Phase 2 Below Grade

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University	Project:	Phase 2 Below Grade
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	12/31/2019	Project Start:	10/1/2016
		Project End:	In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner			\$ 186,125,264

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Lend Lease US Construction LMB	NON	No	Construction Management	Yes	\$ -	\$ 186,125,264	\$ 186,125,264

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$	-	\$	186,125,264	\$	186,125,264
MWL Direct Spend Total	\$	-	\$	-	\$	-
Non-MWL Direct Spend Total	\$	-	\$	186,125,264	\$	186,125,264
MWL % of Total		0%		0%		0%

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Lend Lease	Project: Phase 2 Below Grade
Trade:	Construction Management	Contract:
Address:	622 West 132nd, 2nd fl, New York, NY 10027	Telephone: 212-939-9580
As of Date:	12/31/2019	Project Start: 10/1/2016 Project End: In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Lend Lease	NON	No	Construction Management	\$ -	\$ 186,125,264	\$ 186,125,264

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Civetta Cousins	L	No	Excavation	Yes	\$ -	\$ 62,919,873	\$ 62,919,873
Civetta Cousins	L	No	Foundation	Yes	\$ -	\$ 76,360,067	\$ 76,360,067
Eddington Security Inc	MW-ESD	No	Security	Yes	\$ -	\$ 101,285	\$ 101,285
J. D'Annunzio & Sons, Inc.	M	No	Utility	Yes	\$ -	\$ 4,832,292	\$ 4,832,292
Johnson Security Bureau Inc	MWL-ESD	No	Security	Yes	\$ -	\$ 1,353,325	\$ 1,353,325
The McKissack Group Inc	MWL-ESD	No	Construction Management	Yes	\$ -	\$ 174,218	\$ 174,218
Roger & Sons Concrete Inc	M	No	Concrete	Yes	\$ -	\$ 9,091,573	\$ 9,091,573
NON:							
Cives Corp	NON	No	Structural Steel	Yes	\$ -	\$ 16,588,696	\$ 16,588,696
Par Environmental Corp	NON	No	Protection	Yes	\$ -	\$ 434,927	\$ 434,927
ASR Electrical Contracting Inc	NON	No	Electrical	Yes	\$ -	\$ 1,460,682	\$ 1,460,682
Tier II Grand Total					\$ -	\$ 173,316,938	\$ 173,316,938
MWL Tier II Total					\$ -	\$ 154,832,633	\$ 154,832,633
Non-MWL Tier II Total					\$ -	\$ 18,484,305	\$ 18,484,305
MWL % of Tier I					0%	83%	83%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	Project:	Phase 2 Below Grade
Company Name:	Civetta Cousins	Contract:	
Trade:	Excavation	Telephone:	718-991-5100
Address:	1100 East 156th Street Bronx, NY 10474	Project Start:	10/1/2016
As of Date:	12/31/2019	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Civetta Cousins	L	No	Excavation	\$ 62,919,873	\$ 62,919,873	\$ 62,919,873

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
CFS Steel Co	L	No	Reinforcing Steel Supplier	Yes	\$ 42,120	\$ 107,809	\$ 107,809
J&E Industries LLC	W-ESD	No	Reinforcing Steel Installation	Yes	\$ 91,800	\$ 123,827	\$ 117,635
JP Hogan Coring	W	No	Saw Cutting & Core Drilling	Yes	\$ 177,965	\$ 203,798	\$ 191,908
NON:							
Eagle One Roofing Contractors Inc	NON	No	Waterproofing	Yes	\$ 177,900	\$ 179,381	\$ 175,793
JJ Rosenberg Electrical Contractors	NON	No	Electrical Contractor	Yes	\$ 425,000	\$ 508,235	\$ 503,308
Moretrench American Corp	NON	No	Furnish & Installation of Deep Wells	Yes	\$ 660,000	\$ 849,688	\$ 733,875
Moretrench / Hayward Baker Inc	NON	Yes	Installation of Piles and Anchors	Yes	\$ 12,500,000	\$ 14,447,368	\$ 14,242,660

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Tier III Grand Total	\$ 14,074,785	\$ 16,420,106	\$ 16,072,988
	MWL Tier III Total	\$ 311,885	\$ 435,434	\$ 417,352
	Non-MWL Tier III Total	\$ 13,762,900	\$ 15,984,672	\$ 15,655,636
	MWL % of Tier II	0%	1%	1%

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Phase 2 Below Grade
Company Name:	J. D'Annunzio & Sons	Contract:	
Trade:	Utility General Contractor	Telephone:	732-574-1300
Address:	3730 Park Ave, South Plainfields, NJ 07080	Project Start:	10/1/2016
As of Date:	12/31/2019	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
J. D'Annunzio & Sons	M	No	Utility General Contractor	\$ 4,832,292	\$ 4,832,292	\$ 4,832,292

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Atlantic Concrete Cutting	W-ESD	No	Concrete Cutting/ Coring Sub.	Yes		\$ 11,400	\$ 11,400
En-Tech Corp.	MW-ESD	No	CIPP Lining Sub.	Yes		\$ 88,261	\$ 88,261
Grandview Waterproofing, Inc.	W	No	Waterproofing Sub.	Yes		\$ 263,019	\$ 263,019
Munoz Trucking Corp.	M-ESD	No	Trucking Sub.	Yes		\$ 86,141	\$ 86,141
New York Geomatics	M-ESD	No	Survey Sub.	Yes		\$ 16,983	\$ 16,983
Rodbusters, Inc.	W	No	Rebar Lumber Sub.	Yes		\$ 4,930	\$ 4,930
NON:							
Boyd Mechanical Corp.	NON	No	Plumber Sub.	Yes		\$ 123,987	\$ 123,987
Geocomp Corporation	NON	No	Noise Monitoring Sub.	Yes		\$ 15,120	\$ 15,120
National Water Main Cleaning Co.	NON	No	Pipe Cleaning & CCTV Camera	Yes		\$ 12,614	\$ 12,614
Superior Gunite	NON	No	Shotcrete Sub	Yes		\$ 30,744	\$ 30,744
Tier III Grand Total					\$ -	\$ 653,199	\$ 653,199
MWL Tier III Total					\$ -	\$ 470,734	\$ 470,734
Non-MWL Tier III Total					\$ -	\$ 182,465	\$ 182,465
MWL % of Tier II					0%	10%	10%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Phase 2 Below Grade
Company Name:	Par Environmental Corp	Contract:	
Trade:	Protection	Telephone:	854-369-7500
Address:	313 Spook Rock Road, Suffern, New York 10901	Project Start:	10/1/2016
As of Date:	12/31/2019	Project End:	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Par Environmental Corp	NON	No	Protection	\$ 434,927	\$ 434,927	\$ 434,927

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Commodore Construction Corporation	NON	Yes	Concrete Masonry Fireproofing	Yes	\$ 33,672	\$ 33,672	\$ 33,672
Tier III Grand Total					\$ 33,672	\$ 33,672	\$ 33,672
MWL Tier III Total					\$ -	\$ -	\$ -
Non-MWL Tier III Total					\$ 33,672	\$ 33,672	\$ 33,672
MWL % of Tier II					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Lend Lease	Project:	Phase 2 Below Grade
Company Name:	Cives Corp	Contract:	
Trade:	Structural Steel	Telephone:	315-287-2200
Address:	8 Church Street, Gouverneur, NY 13642	Project Start:	10/1/2016
As of Date:	12/31/2019	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Cives Corp	NON	No	Structural Steel	\$ 16,588,696	\$ 16,588,696	\$ 16,588,696

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Baco Enterprises Inc	L	No	Misc Steel	Yes	\$ 500,000	\$ 664,824	\$ 660,849
Commonwealth Metal Co	W-ESD	No	Material	Yes	\$ 1,750,000	\$ 1,787,268	\$ 1,779,435
Ryan Biggs/ Clark Davis	W-ESD	No	Engineering	Yes	\$ 40,000	\$ 157,025	\$ 157,025
NON:							
JF Stearns	NON	No	Steel Erection	Yes	\$ 8,790,000	\$ 9,518,513	\$ 9,423,328
The Berlin Steel Construction Company	NON	No	Stair Supply & Erection	Yes	\$ 556,000	\$ 570,749	\$ 550,440
Tier III Grand Total					\$ 11,636,000	\$ 12,698,379	\$ 12,571,077
MWL Tier III Total					\$ 2,290,000	\$ 2,609,117	\$ 2,597,309
Non-MWL Tier III Total					\$ 9,346,000	\$ 10,089,262	\$ 9,973,768
MWL % of Tier II					14%	16%	16%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Lend Lease	Project:	Phase 2 Below Grade
Company Name:	Roger & Sons Concrete Inc	Contract:	
Trade:	Concrete	Telephone:	845-227-6033
Address:	1474 RT. 55 LAGRANGEVILLE, NY 12540	Project Start:	10/1/2016
As of Date:	12/31/2019	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Roger & Sons Concrete Inc	M	No	Concrete	\$ 9,091,573	\$ 9,091,573	\$ 9,091,573

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Tonage Inc	M-ESD	No	Reinforcing Supply	Yes	\$ 2,606,273	\$ 2,699,773	\$ 2,699,773
Our Rental Pumps	W-ESD	No	Concrete Pumping	Yes	\$ 75,770	\$ 75,770	\$ 6,668
Precision Concrete	M-ESD	No	Concrete Pumping	Yes	\$ 75,770	\$ 75,770	\$ 58,079
Tier III Grand Total					\$ 2,757,813	\$ 2,851,313	\$ 2,764,520
MWL Tier III Total					\$ 2,757,813	\$ 2,851,313	\$ 2,764,520
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					30%	31%	30%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 12/31/2019
As of :	03/22/2020

Phase 2 Below Grade SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	Workforce Hours								Total Hours			Headcount												
		M	W	L	MW	ML	WL	MWL	Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total											
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#						
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	6,149	44%	2,429	17%	8	0%	0	0%	0	0%	0	0%	0	0%	8,585	61%	5,398	39%	13,983	13	68%	6	32%	19
Tier II	ASR Electrical Contracting Inc Electrical	545	12%	0	0%	0	0%	48	1%	0	0%	0	0%	0	0%	593	13%	3,877	87%	4,469	5	19%	22	81%	27
	Cives Steel Structural Steel	7,149	15%	0	0%	0	0%	8	0%	165	0%	0	0%	0	0%	7,322	16%	39,204	84%	46,526	32	25%	98	75%	130
	Civetta Cousins JV Street Structures	107,306	36%	2,192	1%	368	0%	2,568	1%	4,006	1%	0	0%	0	0%	116,440	39%	183,331	61%	299,770	237	38%	385	62%	622
	J D'Annunzio & Sons Utility	5,400	26%	86	0%	0	0%	9	0%	8	0%	0	0%	0	0%	5,503	27%	15,033	73%	20,536	130	56%	103	44%	233
	Par Environmental Corporation Protection	2,283	55%	0	0%	0	0%	16	0%	0	0%	0	0%	0	0%	2,299	55%	1,875	45%	4,174	19	54%	16	46%	35
	Roger & Sons Concrete	17,957	38%	47	0%	0	0%	192	0%	287	1%	0	0%	68	0%	18,551	39%	28,824	61%	47,375	135	43%	180	57%	315
Total Hours		146,788		4,754		376		2,841		4,466		0		68		159,292		277,541		436,833	571		810		1,381
Overall % of Total		34%		1%		0%		1%		1%		0%		0%		36%		64%		100%	41%		59%		100%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
ASR Electrical Contracting Inc	12/6/2017	In Progress
Cives Steel	10/8/2016	In Progress
Civetta Cousins JV	10/8/2016	In Progress
J D'Annunzio & Sons	12/29/2018	In Progress
Par Environmental Corporation	5/7/2017	In Progress
Roger & Sons	2/27/2018	In Progress

GC/CM:	Lend Lease
Date Range:	10/1/2019 - 12/31/2019
As of :	03/22/2020

**Phase 2 Below Grade
SCHEDULE OF WORKFORCE PARTICIPATION**

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount								
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#	% ¹	#
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	204	20%	8	1%	0	0%	0	0%	0	0%	0	0%	0	0%	212	21%	793	79%	1,005	3	75%	1	25%	4		
Tier II	ASR Electrical Contracting Inc Electrical	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
	Cives Steel Structural Steel	16	32%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	16	32%	34	68%	50	1	33%	2	67%	3		
	Civetta Cousins JV Street Structures	164	53%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	164	53%	146	47%	309	6	40%	9	60%	15		
	J D'Annunzio & Sons Utility	1,885	24%	49	1%	0	0%	0	0%	0	0%	0	0%	0	0%	1,934	24%	5,983	76%	7,917	57	48%	61	52%	118		
	Par Environmental Corporation Protection	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
	Roger & Sons Concrete	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0	0%	0
Total Hours		2,268		57		0		0		0		0		0		2,325		6,956		9,281	67		73		140		
Overall % of Total		24%		1%		0%		0%		0%		0%		0%		25%		75%		100%	48%		52%		100%		

* Denotes active contractors
¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Columbia Business School

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name:	Columbia University		Project: Columbia Business School Above Grade
Address:	410 West 118th Street, NY, NY 10027	Telephone:	
As of Date:	12/31/2019	Project Start: 1/1/2018	Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ -	\$ 200,753	\$ 200,753

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Doumas Electric Inc	L	No	Electrical	Yes	\$ -	\$ 2,765	\$ 2,765
Green Girl Printing and Messenger Inc	W	No	Signs	Yes	\$ -	\$ 13,214	\$ 13,214
King Rose of NY Inc	L	No	General Contractor	Yes	\$ -	\$ 663	\$ 663
Mamais Contracting Corp	WL-ESD	No	General Contractor	Yes	\$ -	\$ 11,020	\$ 11,020
Scrub Clean Maintenance Corp	MWL-ESD	No	Cleaning	Yes	\$ -	\$ 64,873	\$ 64,873
NON:							
Construction Documentation of NYC LLC	NON	No	AV/Cable/Telecom	Yes	\$ -	\$ 108,218	\$ 108,218

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 200,753	\$ 200,753
MWL Direct Spend Total	\$ -	\$ 92,535	\$ 92,535
Non-MWL Direct Spend Total	\$ -	\$ 108,218	\$ 108,218
MWL % of Total	0%	46%	46%

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

Owner Name: Columbia University **Project:** Columbia Business School Above Grade
Address: 410 West 118th Street, NY, NY 10027 **Telephone:**
As of Date: 12/31/2019 **Project Start:** 1/1/2018 **Project End:** In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ -	\$ 105,230,087	\$ 105,230,087

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Turner Construction Company	NON	No	Construction Management	Yes	\$ -	\$ 105,230,087	\$ 105,230,087

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 105,230,087	\$ 105,230,087
MWL Direct Spend Total	\$ -	\$ -	\$ -
Non-MWL Direct Spend Total	\$ -	\$ 105,230,087	\$ 105,230,087
MWL % of Total	0%	0%	0%

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Trade:	Construction Management	Contract:	
Address:	375 Hudson Street, 6th Floor, New York, NY 10014	Telephone:	(212) 229-6000
As of Date:	12/31/2019	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$%	Current Plan Amount (incl CO's) \$%	Total Payment to Date \$%
Turner Construction Company	NON	No	Construction Management	\$ -	\$ 105,230,087	\$ 105,230,087

SUBCONTRACTORS (Tier II)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$%	Current Plan Amount (incl CO's) \$%	Total Payment to Date \$%	
MWL:								
433 Hardware Supplies Inc	L	No	Office Supplies	Yes	\$ -	\$ -	\$ -	
Dial Locksmith	L	No	Office Supplies	Yes	\$ -	\$ 1,269	\$ 1,269	
Fairway Market	L	No	Miscellaneous Expenses	Yes	\$ -	\$ 31	\$ 31	
Sugar Hill Creamery	L	No	Miscellaneous Expenses	Yes	\$ -	\$ -	\$ -	
Golden Deli	L	No	Miscellaneous Expenses	Yes	\$ -	\$ -	\$ -	
A & H Co	MW-ESD	No	Office Supplies	Yes	\$ -	\$ 2,238	\$ 2,238	
Venus Fire Protection	MW	No	Safety Supplies	Yes	\$ -	\$ 54,473	\$ 2,472	
Egg Electric	W	No	Electrical	Yes	\$ 13,950,000	\$ 13,950,000	\$ 1,282,253	
Infinite Consulting	M-ESD	No	Site Safety	Yes	\$ 196,280	\$ 196,280	\$ 110,994	
First Women's Fire Systems	W-ESD	No	Fire Protection	Yes	\$ 3,961,400	\$ 3,909,418	\$ 1,203,697	
Curtis Partition	M	No	Drywall	Yes	\$ 10,712,400	\$ 11,712,989	\$ 2,754,501	
Curtis Partition	M	No	Drywall - Temp Protection	Yes	\$ 5,940,000	\$ 5,940,000	\$ 55,000	
Garcia Marble	M-ESD	No	Tile	Yes	\$ 1,406,235	\$ 1,406,235	\$ 37,023	
Roger & Sons Concrete Inc	M	No	Concrete	Yes	\$ 10,887,633	\$ 11,383,155	\$ 10,295,998	
Mamais	WL-ESD	No	Site Maintenance	Yes	\$ 300,000	\$ 300,000	\$ 40,723	
Allran Electric	M-ESD	No	Fire Alarm	Yes	\$ 7,882,146	\$ 9,860,346	\$ 1,108,856	
PJP Installers	M-ESD	No	Perimeter Fence	Yes	\$ 1,450,000	\$ 1,505,596	\$ 284,596	
Pestrol	MW-ESD	No	Pest Control	Yes	\$ 49,952	\$ 49,952	\$ 14,344	
Johnson Security Bureau	M-ESD	No	Site Security	Yes	\$ 568,038	\$ 568,038	\$ 519,862	
NON:								
Cives Corp	NON	No	Structural Steel	Yes	\$ 34,842,383	\$ 43,093,448	\$ 41,455,948	
Island International Enterprises	NON	No	Spray Fireproofing	Yes	\$ 1,361,500	\$ 1,755,000	\$ 1,201,662	
United Structural Works, Inc	NON	No	Misc. Metals	Yes	\$ 3,380,000	\$ 4,044,308	\$ 2,326,388	
Wolkow Braker	NON	No	Roofing & Waterproofing	Yes	\$ 3,107,892	\$ 3,115,788	\$ 245,758	
BAMCO Inc.	NON	No	Metal Wall Panels	Yes	\$ 4,895,000	\$ 5,067,112	\$ 1,765,944	
DFB Sales	NON	No	Window Shades	Yes	\$ 1,610,000	\$ 1,610,000	\$ 79,490	
Global BMU, LLC	NON	No	Facade Maintenance	Yes	\$ 1,787,170	\$ 1,787,170	\$ 876,588	
Tranxel Elevator	NON	No	Elevators	Yes	\$ 8,558,816	\$ 8,558,816	\$ 2,326,919	
Almar Plumbing	NON	No	Above Grade Plumbing	Yes	\$ 8,619,000	\$ 8,537,718	\$ 2,396,360	
Jacobson & Company	NON	No	Rough Capentry	Yes	\$ 11,000,000	\$ 11,000,000	\$ 962,115	
Jacobson & Company	NON	No	Specialty Ceiling/ GFRG	Yes	\$ 6,550,000	\$ 6,550,000	\$ 65,500	
Jacobson & Company	NON	No	Acoustical Ceiling	Yes				
Turner Logistics LLC	NON	No	Pre-Purchase CRAC Units	Yes	\$ 308,675	\$ 80,445	\$ 41,674	
Turner Logistics LLC	NON	No	Pre-Purchase Indoor AHUs	Yes	\$ 634,418	\$ 622,813	\$ 474,885	
Turner Logistics LLC	NON	No	Pre-Purchase Outdoor AHUs-DOAs/RTUs	Yes	\$ 4,213,575	\$ 4,213,575	\$ 3,412,996	
Turner Logistics LLC	NON	No	Pre-Purchase Chilled Beams	Yes	\$ 899,812	\$ 977,688	\$ 246,998	
FW Sims	NON	No	HVAC AG Piping	Yes	\$ 37,300,000	\$ 37,341,597	\$ 8,851,798	
Furniture Consultants (FCI)	NON	No	Glass - Aluminum Partitions	Yes	\$ 6,501,493	\$ 6,501,493	\$ 164,219	
Heritage Mechanical	NON	No	HVAC Site 6B Airside	Yes	\$ 8,350,000	\$ 8,358,900	\$ 1,760,270	
PJ Mechanical	NON	No	HVAC Site 7 Airside	Yes	\$ 11,500,000	\$ 11,565,399	\$ 4,175,663	
Schneider Electric	NON	No	AG BMS Controls	Yes	\$ 4,655,000	\$ 4,732,430	\$ 639,985	
Schneider Electric	NON	No	IT	Yes	\$ 10,083,300	\$ 10,108,622	\$ 308,970	
Turner Logistics LLC	NON	No	Pre-Purchase Electrical Switchgear	Yes	\$ 2,413,235	\$ 2,467,761	\$ 1,965,290	
Zwicker Electric	NON	No	AG Electrical	Yes	\$ 16,674,277	\$ 17,445,225	\$ 4,492,220	
Safway Atlantic	NON	No	Hoist & Protection	Yes	\$ 3,010,000	\$ 3,010,000	\$ 807,060	
Sherland & Darrington	NON	No	Resilient Flooring	Yes	\$ 2,439,943	\$ 2,439,943	\$ 85,361	
Spectrum Painting	NON	No	Resinous Flooring	Yes	\$ 765,950	\$ 821,493	\$ 42,687	
Concrete Industries	NON	No	Early Sitework	Yes	\$ 891,871	\$ 986,454	\$ 216,071	
JEM Architectural	NON	No	Ornamental Metals	Yes	\$ 9,290,000	\$ 8,821,705	\$ 337,384	
Champion Metal & Glass	NON	No	Ornamental Metals	Yes	\$ 3,961,299	\$ 4,153,299	\$ 392,494	
Post Road	NON	No	Overhead Doors	Yes	\$ 650,000	\$ 2,018,317	\$ 1,363,820	
Unity Electric	NON	No	Electrical	Yes	\$ 10,550,000	\$ 10,550,000	\$ 449,500	
Turner Logistics LLC	NON	No	ATS 1407	Yes	\$ 176,170	\$ 176,170	\$ 52,322	
Turner Logistics LLC	NON	No	Light Fixtures	Yes	\$ 3,544,297	\$ 3,394,092	\$ 2,815,228	
If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan					Tier II Grand Total	\$ 281,829,160	\$ 296,746,801	\$ 104,513,424
					MWL Tier II Total	\$ 57,304,084	\$ 60,840,020	\$ 17,713,857
					Non-MWL Tier II Total	\$ 224,525,076	\$ 235,906,781	\$ 86,799,567
					MWL % of Tier I	0%	58%	17%

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Cives Corp	Contract:	
Trade:	Structural Steel	Telephone:	315-287-2200
Address:	8 Church Street, Gouverneur, NY 13642	Project Start:	1/1/2018
As of Date:	12/31/2019	Project End:	In Progress

COMPANY (Tier II)							
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
Cives Corp	NON	No	Structural Steel	\$ 34,842,383	\$ 43,093,448	\$ 41,455,948	

SUBCONTRACTORS (Tier III)								
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s	
MWL:								
Baco Enterprises Inc	L	No	Misc. Steel & Deck	Yes	\$ 600,000	\$ 1,733,521	\$ 1,729,336	
Commonwealth Metal Co	W-ESD	No	Metals Service Center	Yes	\$ 4,000,000	\$ 4,000,000	\$ 3,391,770	
Erection & Welding Contractors LLC	M-ESD	No	Galv'd Screen Wall Fabrication	Yes	\$ 500,000	\$ 500,000	\$ 243,378	
Ryan Biggs/ Clark Davis	W	No	Connectoin Design & Engineering	Yes	\$ 100,000	\$ 334,650	\$ 334,650	
NON:								
South Shore Construction Services	NON	No	Steel & Deck Erection	Yes	\$ 18,800,000	\$ 19,359,760	\$ 18,107,088	
Berlin Steel Construction Company	NON	No	Stair Supply & Erection	Yes	\$ 2,910,000	\$ 3,088,512	\$ 2,747,549	
					Tier III Grand Total	\$ 26,910,000	\$ 29,016,443	\$ 26,553,771
					MWL Tier III Total	\$ 5,200,000	\$ 6,568,171	\$ 5,699,134
					Non-MWL Tier III Total	\$ 21,710,000	\$ 22,448,272	\$ 20,854,637
					MWL % of Tier III	15%	15%	14%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Heritage Mechanical Services	Contract:	
Trade:	HVAC	Telephone:	516-558-2004
Address:	70 Schmidt Boulevard, Farmingdale NY 11735	Project Start:	1/1/2018
As of Date:	8/8/2019	Project End:	In Progress

COMPANY (Tier II)

Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Heritage Mechanical Services	NON		HVAC	\$ 8,350,000	\$ 8,358,900	\$ 1,760,270

SUBCONTRACTORS (Tier III)

Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Harry Brianum Jr. Inc.	W	No	Steel Prurchases	Yes	\$ 69,587	\$ 7,295	\$ 1,116

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 69,587	\$ 7,295	\$ 1,116
MWL Tier III Total	\$ 69,587	\$ 7,295	\$ 1,116
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier II	1%	0%	0%

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company		Project: Columbia Business School Above Grade
Company Name: Jaconson and Company		Contract:
Trade: Carpentry		Telephone: (908) 355-5200
Address: 1079 East Grand Street, Elizabeth NJ 07207		Project Start: 1/1/2018
As of Date: 7/31/2019		Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Jaconson and Company	NON	No	Carpentry	\$ 11,000,000	\$ 11,000,000	\$ 962,115

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
City Lumber	W	No	Potential Material Supplier	Yes	\$ 1,126,113	\$ 31,519	\$ 31,519
Tier III Grand Total					\$ 1,126,113	\$ 31,519	\$ 31,519
MWL Tier III Total					\$ 1,126,113	\$ 31,519	\$ 31,519
Non-MWL Tier III Total					-	-	-
MWL % of Tier II					10%	0%	3%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Island International Enterprises, LLC	Contract:	
Trade:	Spray Fireproofing	Telephone:	631-208-3500
Address:	1101 Scott Avenue, Calverton NY 11933	Project Start:	1/1/2018
As of Date:	12/31/2019	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Island International Enterprises, LLC	NON	No	Spray Fireproofing	\$ 1,361,500	\$ 1,755,000	\$ 1,201,662

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Highway Safety Protection Corp	W-ESD	No	Supplies	Yes	\$ 21,000	\$ 29,466	\$ 29,466
Olympic Glove & Safety Co. Inc.	W-ESD	No	Safety Equipment/ Tarp Supplier	Yes	\$ 27,000	\$ 122,490	\$ 122,490
Pristine Service Inc.	W-ESD	No	Labor Supplier	Yes	\$ 210,000	\$ 216,000	\$ 41,364

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Tier III Grand Total	\$ 258,000	\$ 367,956	\$ 193,320
	MWL Tier III Total	\$ 258,000	\$ 367,956	\$ 193,320
	Non-MWL Tier III Total	\$ -	\$ -	\$ -
	MWL % of Tier II	19%	21%	16%

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company			Project: Columbia Business School Above Grade		
Company Name: Post Road Iron Works			Contract:		
Trade: Miscellaneous Metals			Telephone: 203-869-6322		
Address: 345 West Putnam Ave. Greenwich CT 06830			Project Start: 1/1/2018		
As of Date: 8/1/2019			Project End: In Progress		

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Post Road Iron Works	NON	No	Miscellaneous Metals	\$ 650,000	\$ 2,018,317	\$ 1,363,820

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
KKG Construction Inc.	M	No	Misc Metals/ Installations	Yes	\$ 746,720	\$ 746,720	\$ 366,000

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Tier III Grand Total	\$ 746,720	\$ 746,720	\$ 366,000
	MWL Tier III Total	\$ 746,720	\$ 746,720	\$ 366,000
	Non-MWL Tier III Total	-	-	-
	MWL % of Tier II	115%	37%	27%

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Turner Construction Company
Company Name: Roger & Sons Concrete, Inc. **Project:** Columbia Business School Above Grade
Trade: Concrete **Contract:**
Address: 1474 Route 55, LaGrangeville, NY 12540 **Telephone:** 845-227-6033
As of Date: 12/31/2019 **Project Start:** 1/1/2018 **Project End:** In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Roger & Sons Concrete, Inc.	M	No	Concrete	\$ 10,887,633	\$ 11,383,155	\$ 10,295,998

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Cole Technologies	M	No	Floor Flatness Inspections	Yes	\$ 11,165	\$ 11,165	\$ 8,313
Precision Concrete	M-ESD	No	Concrete Pump Services	Yes	\$ 204,413	\$ 204,413	\$ 33,083
Tonage Inc	M-ESD	No	Rebar Installation	Yes	\$ 1,181,754	\$ 1,181,754	\$ 827,072
NON:							

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier III Grand Total	\$ 1,397,332	\$ 1,397,332	\$ 868,468
MWL Tier III Total	\$ 1,397,332	\$ 1,397,332	\$ 868,468
Non-MWL Tier III Total	\$ -	\$ -	\$ -
MWL % of Tier II	13%	12%	8%

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Safway Atlantic, LLC	Contract:	
Trade:	Hoist & Protection	Telephone:	201-636-5500
Address:	700 Commercial Ave, Carlstadt NJ 07072	Project Start:	1/1/2018
As of Date:	7/31/2019	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Safway Atlantic, LLC	NON	No	Hoist & Protection	\$ 3,010,000	\$ 3,010,000	\$ 807,060

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
JMB Building Supply	W-ESD	No	Lumber Supply	Yes	\$ 47,500	\$ 20,686	\$ 20,686
NYC Supply Co.	W	No	Paint Supply	Yes	\$ 47,500	\$ 3,683	\$ 3,683
NON:							

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Tier III Grand Total	\$ 95,000	\$ 24,369	\$ 24,369
	MWL Tier III Total	\$ 95,000	\$ 24,369	\$ 24,369
	Non-MWL Tier III Total	\$ -	\$ -	\$ -
	MWL % of Tier III	3%	1%	3%

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company	Project: Columbia Business School Above Grade
Company Name: Schneider Electric	Contract:
Trade: Building Management System	Telephone: 609-865-1502
Address: 210 Meadowlands Parkway, Secaucus NJ 07094	Project Start: 1/1/2018
As of Date: 8/16/2019	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Schneider Electric	NON	No	Building Management System	\$ 4,655,000	\$ 4,732,430	\$ 639,985

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
EnTech Engineering	W	No	BIM Coordinator	Yes	\$ 25,000	\$ 25,000	\$ 3,400
NON:							
Tier III Grand Total					\$ 25,000	\$ 25,000	\$ 3,400
MWL Tier III Total					\$ 25,000	\$ 25,000	\$ 3,400
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					1%	1%	1%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Turner Construction Company
Company Name: Transel Elevator
Trade: Elevator
Address: 30-30 47th Ave, LIC, Queens NY 11101
As of Date: 12/31/2019

Project: Columbia Business School Above Grade
Contract:
Telephone: 716-609-2504
Project Start: 1/1/2018
Project End: In Progress

Table with 7 columns: Name, MWL Designation, Joint Venture?, Trade, Original Plan Amount \$'s, Current Plan Amount (incl CO's) \$'s, Total Payment to Date \$'s. Row 1: Transel Elevator, NON, No, Elevator, 8,558,816, 8,558,816, 2,326,919.

Table with 8 columns: Name/Address/Phone #, MWL Designation, Joint Venture?, Trade, Awarded?, Original Plan Amount \$'s, Current Plan Amount (incl CO's) \$'s, Total Payment to Date \$'s. Contains one row for MWL: A&D and several rows for NON:.

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Summary table with 4 columns: Category, Original Plan Amount \$'s, Current Plan Amount (incl CO's) \$'s, Total Payment to Date \$'s. Rows: Tier III Grand Total, MWL Tier III Total, Non-MWL Tier III Total, MWL % of Tier II.

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Turner Logistics LLC	Contract:	
Trade:	Pre-Purchase Electrical Switchgear	Telephone:	201-722-3800
Address:	3 Paragon Drive, Montvale, NJ 07645	Project Start:	1/1/2018
As of Date:	12/31/2019	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Logistics LLC	NON	No	Pre-Purchase Electrical Switchgear	\$ 2,413,235	\$ 2,467,761	\$ 1,965,290

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Turtle & Hughes	W-ESD	No	Electrical	Yes	\$ 2,218,750	\$ 2,269,085	\$ 1,839,260
Tier III Grand Total					\$ 2,218,750	\$ 2,269,085	\$ 1,839,260
MWL Tier III Total					\$ 2,218,750	\$ 2,269,085	\$ 1,839,260
Non-MWL Tier III Total					-	-	-
MWL % of Tier III					92%	92%	94%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name:	Turner Construction Company	Project:	Columbia Business School Above Grade
Company Name:	Zwicker Electric	Contract:	
Trade:	Electricians	Telephone:	212-477-8400
Address:	360 Park Ave South	Project Start:	1/1/2018
As of Date:	12/31/2019	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Zwicker Electric	NON	No	Electricians	\$ 16,674,277	\$ 17,445,225	\$ 4,492,220

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NB Electrical Enclosure Manufacturer	M	No	Fabricator	Yes	\$ 25,000	\$ 25,000	\$ 1,850
Benfield	L	No	Supplier	Yes	\$ 50,000	\$ 50,000	\$ 2,304
Cassone Leasing Inc	W-ESD	No	Supplier	Yes	\$ 500,000	\$ 500,000	\$ 3,124
Sunbelt Rentals	L	No	Supplier	Yes	\$ 30,000	\$ 30,000	\$ 4,123
Turtle and Hughes	W-ESD	No	Supplier	Yes	\$ 500,000	\$ 500,000	\$ 80,028
NON:							
Tier III Grand Total					\$ 1,105,000	\$ 1,105,000	\$ 91,429
MWL Tier III Total					\$ 1,105,000	\$ 1,105,000	\$ 91,429
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					7%	6%	2%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

Owner Name: Columbia University	Project: Columbia Business School Below Grade
Address: 410 West 118th Street, NY, NY 10027	Telephone:
As of Date: 12/31/2019	Project Start: 1/1/2018 Project End: In Progress

OWNER						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Columbia University	NON	No	Owner	\$ -	\$ 37,688,174	\$ 37,688,174

DIRECT SPEND VENDORS (Tier I)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
NON:							
Turner Construction Company	NON	No	Construction Management	Yes	\$ -	\$ 37,688,174	\$ 37,688,174

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Direct Spend Grand Total	\$ -	\$ 37,688,174	\$ 37,688,174
MWL Direct Spend Total	\$ -	-	-
Non-MWL Direct Spend Total	\$ -	\$ 37,688,174	\$ 37,688,174
MWL % of Total	0%	0%	0%

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

Company Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Trade:	Construction Management	Contract:	
Address:	375 Hudson Street, 6th Floor, New York, NY 10014	Telephone:	(212) 229-6000
As of Date:	12/31/2019	Project Start:	1/1/2018
		Project End:	In Progress

COMPANY (Tier I)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Turner Construction Company	NON	No	Construction Management	\$ -	\$ 37,688,174	\$ 37,688,174

SUBCONTRACTORS (Tier II)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
433 Hardware Supplies Inc	L	No	Office Supplies	Yes	\$ -	\$ -	\$ -
Dial Locksmith	L	No		Yes	\$ -	\$ 474	\$ 474
Fairway Market	L	No	Miscellaneous Expenses	Yes	\$ -	\$ 11	\$ 11
Sugar Hill Creamery	L	No	Miscellaneous Expenses	Yes	\$ -	\$ -	\$ -
Golden Deli	L	No	Miscellaneous Expenses	Yes	\$ -	\$ -	\$ -
A & H Co	MW-ESD	No	Office Supplies	Yes	\$ -	\$ 734	\$ 734
Venus Fire Protection	MW	No	Safety Supplies	Yes	\$ -	\$ 938	\$ 938
Egg Electric	W	No	Electric	Yes	\$ 5,524,740	\$ 5,524,740	\$ 1,242,856
First Women's Fire Systems	W-ESD	No	Fire Protection	Yes	\$ 2,768,600	\$ 2,788,248	\$ 1,556,042
Curtis Partitions	M	No	Carpentry	Yes	\$ 1,937,600	\$ 1,937,600	\$ 363,739
Garcia Marble & Tile	M-ESD	No	Tile	Yes	\$ 88,765	\$ 88,765	\$ 3,270
Mamais	WL-ESD	No	Masonry PLA	Yes	\$ 359,821	\$ 359,821	\$ 235,729
Roger & Sons Concrete Inc	M	No	Concrete	Yes	\$ 3,739,879	\$ 6,485,752	\$ 5,103,332
Allran Electric	M-ESD	No	Fire Alarm	Yes	\$ 3,082,854	\$ 3,110,454	\$ 453,191
Johnson Security Bureau	M	No	Site Security	Yes	\$ 243,445	\$ 243,445	\$ 18,441
Park Ave	M	No	Doors	Yes	\$ 322,000	\$ 322,000	\$ 60,878
Infinite Consulting	M-ESD	No	Site Safety	Yes	\$ 84,120	\$ 84,120	\$ 35,552
Pestrol	MW-ESD	No	Pest Control	Yes	\$ 21,408	\$ 21,408	\$ 5,126
NON:							
Island International Enterprises	NON	No	Spray Fireproofing	Yes	\$ 1,138,500	\$ 1,338,500	\$ 1,181,129
Wolkow Braker	NON	No	Roofing & Waterproofing	Yes	\$ 2,377,108	\$ 2,100,955	\$ 689,779
Transep Elevator & Electric	NON	No	Elevator	Yes	\$ 596,900	\$ 596,900	\$ 31,656
Almar Plumbing	NON	No	Plumbing	Yes	\$ 6,600,000	\$ 6,785,838	\$ 3,116,590
BAMCO Inc.	NON	No	Metal Wall Panels	Yes	\$ 1,420,500	\$ 1,450,000	\$ 62,800
PJ Mechanical	NON	No	HVAC Wetside	Yes	\$ 9,344,124	\$ 9,423,746	\$ 6,243,894
Heritage Mechanical	NON	No	HVAC Airside	Yes	\$ 5,350,000	\$ 5,353,600	\$ 2,280,197
Turner Logistics LLC	NON	No	Pre-Purchase Electrical Switchgear	Yes	\$ 3,392,505	\$ 3,462,115	\$ 2,810,578
Turner Logistics LLC	NON	No	Pre-Purchase Indoor AHU's	Yes	\$ 582,706	\$ 582,706	\$ 471,992
Turner Logistics LLC	NON	No	Pre-Purchase CRAC Units	Yes	\$ 534,039	\$ 528,506	\$ 403,560
Schneider Electric	NON	No	BMS Controls	Yes	\$ 1,475,000	\$ 1,501,254	\$ 183,237
Schneider Electric	NON	No	IT	Yes	\$ 1,506,700	\$ 1,505,809	\$ 106,875
Sherland & Farrington	NON	No	Resilient Flooring	Yes	\$ 104,057	\$ 104,057	\$ 3,998
Spectrum Painting Corp.	NON	No	Resinous Flooring	Yes	\$ 119,050	\$ 119,050	\$ 8,942
Zwicker Electric	NON	No	Electrical	Yes	\$ 15,320,723	\$ 15,603,396	\$ 4,290,442
Rad & D'Aprile	NON	No	Masonry	Yes	\$ 6,200,000	\$ 6,485,752	\$ 5,103,332
Post Road	NON	No	Misc. Metal	Yes	\$ 1,450,000	\$ 1,610,345	\$ 617,468
Champion Metal & Glass	NON	No	Ornamental Metals	Yes	\$ 38,700	\$ 38,700	\$ 2,036
Turner Logistics LLC	NON	No	ATS/Light Fixtures	Yes	\$ 598,192	\$ 598,192	\$ 177,663
Turner Logistics LLC	NON	No	Light Fixtures	Yes	\$ 352,485	\$ 367,485	\$ 314,875
Turner Logistics	NON	No	Equipment - Scitchgear	Yes	\$ 3,392,505	\$ 3,462,115	\$ 2,810,578

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Tier II Grand Total	\$ 80,067,026	\$ 83,987,531	\$ 39,991,934
MWL Tier II Total	\$ 18,173,232	\$ 20,968,510	\$ 9,080,313
Non-MWL Tier II Total	\$ 61,893,794	\$ 63,019,021	\$ 30,911,621
MWL % of Tier II	0%	56%	24%

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Company Name:	First Women's Fire Systems Corp	Contract:	
Trade:	Fire Sprinkler Installation	Telephone:	212-570-5049
Address:	55 West 59th Street New York, NY 10018	Project Start:	1/1/2018
As of Date:	12/31/2019	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
First Women's Fire Systems Corp	W-ESD	No	Fire Sprinkler Installation	\$ 2,768,600	\$ 2,788,248	\$ 1,556,042

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NON:							
Rael Automatic Sprinkler Co. Inc	NON	No	FireSprinkler - Drafting/ Engineering	Yes	\$ 276,860	\$ 276,860	\$ 220,890

<i>If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan</i>	Tier III Grand Total	\$ 276,860	\$ 276,860	\$ 220,890
	MWL Tier III Total	\$ -	\$ -	\$ -
	Non-MWL Tier III Total	\$ 276,860	\$ 276,860	\$ 220,890
	MWL % of Tier II	0%	0%	0%

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	Project:	Columbia Business School Below Grade
Company Name:	Heritage Mechanical Services	Contract:	
Trade:	HVAC	Telephone:	516-558-2004
Address:	70 Schmidt Boulevard, Farmingdale NY 11735	Project Start:	1/1/2018
As of Date:	8/8/2019	Project End:	In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Heritage Mechanical Services	NON		HVAC	\$ 5,350,000	\$ 5,353,600	\$ 2,280,197

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NYC Shanty	W	No	Shanty Purchase	Yes	\$ 6,108	\$ 6,108	\$ 6,108
NON:							
Tier III Grand Total					\$ 6,108	\$ 6,108	\$ 6,108
MWL Tier III Total					\$ 6,108	\$ 6,108	\$ 6,108
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company		Project: Columbia Business School Below Grade
Company Name: Island International Enterprises, LLC		Contract:
Trade: Spray Fireproofing		Telephone: 631-208-3500
Address: 1101 Scott Avenue, Calverton NY 11933		Project End: In Progress
As of Date: 12/31/2019	Project Start: 1/1/2018	

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Island International Enterprises, LLC	NON	No	Spray Fireproofing	\$ 1,138,500	\$ 1,338,500	\$ 1,181,129

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
Pristine Services inc	W-ESD	No	Labor Supplier	Yes	\$ 190,000	\$ 194,000	\$ 40,946
Highway Safety Protection Corp	W-ESD	No	Supplies	Yes	\$ 14,000	\$ 22,369	\$ 22,369
Naughton Energy Corp	W-ESD	No	Fuel Supplier	Yes	\$ 4,000	\$ 19,717	\$ 19,717

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan	Tier III Grand Total	\$ 208,000	\$ 236,086	\$ 83,032
	MWL Tier III Total	\$ 208,000	\$ 236,086	\$ 83,032
	Non-MWL Tier III Total	-	-	-
	MWL % of Tier III	18%	18%	7%

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company	Project: Columbia Business School Below Grade
Company Name: Schneider Electric	Contract:
Trade: Building Management System	Telephone: 609-865-1502
Address: 210 Meadowlands Parkway, Secaucus NJ 07094	Project Start: 1/1/2018
As of Date: 8/16/2019	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Schneider Electric	NON	No	Building Management System	\$ 3,739,879	\$ 6,485,752	\$ 5,103,332

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
EnTech engineering	W	No	BIM Coordinator	Yes	\$ 10,000	\$ 14,950	\$ 10,428
NON:							
Tier III Grand Total					\$ 10,000	\$ 14,950	\$ 10,428
MWL Tier III Total					\$ 10,000	\$ 14,950	\$ 10,428
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					0%	0%	0%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
 (No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Turner Construction Company	Project: Columbia Business School Below Grade
Company Name: Transel Elevator	Contract:
Trade: Elevator	Telephone: 716-609-2504
Address: 30-30 47th Ave, LIC, Queens NY 11101	Project Start: 1/1/2018
As of Date: 12/31/2019	Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Transel Elevator	NON	No	Elevator	\$ 596,900	\$ 596,900	\$ 31,656

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
A&D	M-ESD	No	Elevator Cabs and Entrances	Yes	\$ 58,361	\$ 58,361	\$ 5,836
NON:							
Tier III Grand Total					\$ 58,361	\$ 58,361	\$ 5,836
MWL Tier III Total					\$ 58,361	\$ 58,361	\$ 5,836
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier II					10%	10%	18%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name:	Turner Construction Company	
Company Name:	Zwicker Electric	Project: Columbia Business School Below Grade
Trade:	Electricians	Contract:
Address:	360 Park Ave South	Telephone: 212-477-8400
As of Date:	12/31/2019	Project Start: 1/1/2018 Project End: In Progress

COMPANY (Tier II)						
Name	MWL Designation	Joint Venture?	Trade	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
Zwicker Electric	NON	No	Electricians	\$ 16,674,277	\$ 17,445,225	\$ 4,492,220

SUBCONTRACTORS (Tier III)							
Name/Address/Phone # (if available) otherwise enter Trade	MWL Designation	Joint Venture?	Trade	Awarded?	Original Plan Amount \$'s	Current Plan Amount (incl CO's) \$'s	Total Payment to Date \$'s
MWL:							
NB Electrical Enclosure Manufacturer	M	No	Fabricator	Yes	\$ 25,000	\$ 25,000	\$ 1,850
Benfield	L	No	Supplier	Yes	\$ 500,000	\$ 500,000	\$ 2,304
Cassone Leasing Inc	W-ESD	No	Supplier	Yes	\$ 30,000	\$ 30,000	\$ 3,124
Sunbelt Rentals	L	No	Supplier	Yes	\$ 20,000	\$ 20,000	\$ 4,123
Turtle and hughes	W-ESD	No	Supplier	Yes	\$ 500,000	\$ 500,000	\$ 80,028
NON:							
Tier III Grand Total					\$ 1,075,000	\$ 1,075,000	\$ 91,429
MWL Tier III Total					\$ 1,075,000	\$ 1,075,000	\$ 91,429
Non-MWL Tier III Total					\$ -	\$ -	\$ -
MWL % of Tier III					6%	6%	2%

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2019

GC/CM: Turner Construction Company
 Date Range: 8/1/2008 - 12/31/2019
 As of : 03/22/2020

Columbia Business School
SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	Workforce Participation								Total Hours			Headcount				
		M	W	L	MW	ML	WL	MWL	Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total			
		Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	Hrs %	# %	# %	# %			
Tier I (Direct)	Turner Construction Company Construction Management	16,329 54%	56 0%	0 0%	851 3%	1,192 4%	0 0%	3,218 11%	21,645 72%	8,614 28%	30,259	66 63%	38 37%	104			
Tier II	Almar Plumbing Plumbing	6,829 24%	584 2%	0 0%	3,823 14%	368 1%	0 0%	0 0%	11,604 41%	16,701 59%	28,305	19 40%	29 60%	48			
	Cives Steel Company Structural Steel	28,328 23%	0 0%	0 0%	0 0%	161 0%	0 0%	0 0%	28,489 23%	94,396 77%	122,885	47 29%	113 71%	160			
	Island International Enterprises SOPF	10,127 87%	0 0%	172 1%	0 0%	674 6%	0 0%	0 0%	10,973 94%	733 6%	11,706	28 80%	7 20%	35			
	Roger & Sons Concrete	36,557 42%	17 0%	36 0%	121 0%	1,676 2%	0 0%	579 1%	38,985 44%	48,664 56%	87,649	165 44%	206 56%	371			
	Safway Atlantic Hoisting & Public Protection	2,996 47%	0 0%	0 0%	0 0%	56 1%	0 0%	0 0%	3,052 48%	3,308 52%	6,360	60 49%	62 51%	122			
	Zwicker Electric Company Electrical	4,092 14%	0 0%	0 0%	0 0%	227 1%	0 0%	0 0%	4,319 15%	24,749 85%	29,068	13 25%	39 75%	52			
	First Women's Fire Systems Fire Protection	272 4%	0 0%	0 0%	0 0%	277 4%	0 0%	0 0%	549 7%	6,976 93%	7,525	2 33%	4 67%	6			
	United Structural Works Misc. Metals	6,475 35%	0 0%	612 3%	0 0%	0 0%	0 0%	0 0%	7,087 38%	11,525 62%	18,611	24 48%	26 52%	50			
	Wolkow Braker Roofing & Waterproofing	3,181 66%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	3,181 66%	1,669 34%	4,850	10 40%	15 60%	25			
	F.W. Sims HVAC AG Piping	1,434 8%	0 0%	8 0%	0 0%	0 0%	0 0%	0 0%	1,442 8%	17,606 92%	19,048	5 11%	39 89%	44			
	PJP Installers Inc HVAC Site 7 Airside	1,150 95%	0 0%	0 0%	0 0%	64 5%	0 0%	0 0%	1,214 100%	0 0%	1,214	22 100%	0 0%	22			
	Post Road Iron Works Overhead Doors	1,021 38%	135 5%	0 0%	0 0%	0 0%	0 0%	0 0%	1,156 43%	1,517 57%	2,673	8 33%	16 67%	24			
	Rad & D'Aprile Masonry	16,976 54%	0 0%	0 0%	0 0%	64 0%	0 0%	0 0%	17,040 54%	14,339 46%	31,378	45 54%	39 46%	84			
	Heritage Mechanical HVAC	4,506 62%	0 0%	0 0%	0 0%	63 1%	0 0%	0 0%	4,569 63%	2,655 37%	7,224	24 67%	12 33%	36			
	Allran Electric Fire Alarm	1,901 48%	0 0%	0 0%	16 0%	8 0%	0 0%	0 0%	1,925 48%	2,062 52%	3,987	6 67%	3 33%	9			
	PJ Mechanical HVAC	6,436 59%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	6,436 59%	4,434 41%	10,869	18 44%	23 56%	41			
	Curtis Partition Drywall	11,247 60%	1,019 5%	0 0%	8 0%	86 0%	0 0%	0 0%	12,359 66%	6,424 34%	18,782	37 70%	16 30%	53			
	Concrete Industries Early Sitemwork	115 20%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	115 20%	474 80%	589	2 20%	8 80%	10			
	Banco, Inc. Metal Wall Panels	246 8%	0 0%	0 0%	0 0%	526 17%	0 0%	0 0%	772 24%	2,388 76%	3,160	3 17%	15 83%	18			
	Champion Metal & Glass Ornamental Metals	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	14 100%	14	0 0%	1 100%	1			
	Jacobson & Company, Inc. Drywall	1,026 31%	160 5%	0 0%	0 0%	0 0%	0 0%	0 0%	1,186 36%	2,144 64%	3,330	9 50%	9 50%	18			
	Transel Elevator, Inc. Elevator	584 83%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	584 83%	120 17%	704	6 55%	5 45%	11			
	Egg Electric Inc. Electrical	2,082 42%	0 0%	0 0%	216 4%	0 0%	0 0%	0 0%	2,298 46%	2,705 54%	5,003	9 36%	16 64%	25			
	Mamais Construction Construction	3,341 52%	0 0%	0 0%	0 0%	1,752 27%	0 0%	0 0%	5,093 79%	1,323 21%	6,416	28 85%	5 15%	33			
	Spectrum Painting Painting Services	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	0 0%	8 100%	8	0 0%	1 100%	1			
Total Hours		167,247	1,971	828	5,034	7,193	0	3,797	186,069	275,546	461,615	656	747	1,403			
Overall % of Total		36%	0%	0%	1%	2%	0%	1%	40%	60%	100%	47%	53%	100%			

* Denotes active contractors
 1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Almar Plumbing	6/19/2018	In Progress
Cives Steel Company	11/25/2018	In Progress
Island International Enterprises	12/25/2018	In Progress
Roger & Sons	10/16/2018	In Progress
Safway Atlantic	10/17/2018	In Progress
Zwicker Electric Company	12/26/2018	In Progress
First Women's Fire Systems	12/25/2018	In Progress
United Structural Works	1/6/2019	In Progress
Wolkow Braker	2/27/2019	In Progress
F.W. Sims	3/5/2019	In Progress
PJP Installers Inc	3/17/2019	In Progress
Post Road Iron Works	6/8/2019	In Progress
Rad & D'Aprile	4/9/2019	In Progress
Heritage Mechanical	6/5/2018	In Progress
Allran Electric	6/26/2019	In Progress
PJ Mechanical	5/8/2019	In Progress
Curtis Partition	5/12/2019	In Progress
Concrete Industries	4/16/2019	In Progress

GC/CM: Turner Construction Company
 Date Range: 10/1/2019 - 12/31/2019
 As of : 03/22/2020

Columbia Business School SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor	M		W		L		MW		ML		WL		MWL		Headcount									
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Total MWL	Non-MWL	Total Hours	Total MWL	Non-MWL	Total				
Tier I (Direct)	Turner Construction Company Construction Management	7,599	56%	9	0%	0	0%	772	6%	718	5%	0	0%	1,188	9%	10,284	76%	3,286	24%	13,570	41	69%	18	31%	59
Tier II	Almar Plumbing Plumbing	3,177	29%	504	5%	0	0%	1,214	11%	312	3%	0	0%	0	0%	5,206	47%	5,808	53%	11,014	14	45%	17	55%	31
	Cives Steel Company Structural Steel	1,267	17%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,267	17%	6,016	83%	7,282	6	22%	21	78%	27
	Island International Enterprises SOPF	3,000	82%	0	0%	148	4%	0	0%	0	0%	0	0%	0	0%	3,148	86%	509	14%	3,657	17	81%	4	19%	21
	Roger & Sons Concrete	8,349	45%	0	0%	24	0%	56	0%	385	2%	0	0%	330	2%	9,143	49%	9,539	51%	18,682	60	47%	69	53%	129
	Safway Atlantic Hoisting & Public Protection	476	66%	0	0%	0	0%	0	0%	16	2%	0	0%	0	0%	492	69%	226	31%	717	20	50%	20	50%	40
	Zwicker Electric Company Electrical	1,899	14%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,899	14%	11,439	86%	13,338	10	23%	33	77%	43
	First Women's Fire Systems Fire Protection	232	9%	0	0%	0	0%	0	0%	237	9%	0	0%	0	0%	469	18%	2,106	82%	2,575	2	33%	4	67%	6
	United Structural Works Misc. Metals	778	28%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	778	28%	1,961	72%	2,739	8	33%	16	67%	24
	Wolklow Braker Roofing & Waterproofing	2,877	73%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	2,877	73%	1,063	27%	3,940	9	56%	7	44%	16
	F.W. Sims HVAC AG Piping	1,080	13%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	1,080	13%	7,181	87%	8,261	3	11%	25	89%	28
	PJP Installers Inc HVAC Site 7 Airside	422	90%	0	0%	0	0%	0	0%	48	10%	0	0%	0	0%	470	100%	0	0%	470	17	100%	0	0%	17
	Post Road Iron Works Overhead Doors	298	35%	95	11%	0	0%	0	0%	0	0%	0	0%	0	0%	393	46%	469	54%	862	5	36%	9	64%	14
	Rad & D'Aprile Masonry	4,041	53%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	4,041	53%	3,538	47%	7,579	21	51%	20	49%	41
	Heritage Mechanical HVAC	2,264	63%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	2,264	63%	1,344	37%	3,608	15	56%	12	44%	27
	Allran Electric Fire Alarm	1,549	54%	0	0%	0	0%	16	1%	0	0%	0	0%	0	0%	1,565	55%	1,286	45%	2,851	5	63%	3	38%	8
	PJ Mechanical HVAC	3,998	63%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	3,998	63%	2,323	37%	6,321	15	50%	15	50%	30
	Curtis Partition Drywall	5,512	62%	317	4%	0	0%	0	0%	32	0%	0	0%	0	0%	5,860	66%	2,966	34%	8,826	24	69%	11	31%	35
	Concrete Industries Early Sitework	55	21%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	55	21%	206	79%	261	2	22%	7	78%	9
	Bamco, Inc. Metal Wall Panels	246	9%	0	0%	0	0%	0	0%	414	16%	0	0%	0	0%	660	25%	1,931	75%	2,591	3	18%	14	82%	17
	Champion Metal & Glass Ornamental Metals	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Egg Electric Inc. Electrical	2,082	42%	0	0%	0	0%	216	4%	0	0%	0	0%	0	0%	2,298	46%	2,705	54%	5,003	9	36%	16	64%	25
	Jacobson & Company, Inc. Ornamental Metals	1,026	31%	160	5%	0	0%	0	0%	0	0%	0	0%	0	0%	1,186	36%	2,144	64%	3,330	9	50%	9	50%	18
	Mamais Construction Construction	3,341	52%	0	0%	0	0%	0	0%	1,752	27%	0	0%	0	0%	5,093	79%	1,323	21%	6,416	28	85%	5	15%	33
	Transel Elevator, Inc. Elevators	584	83%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	584	83%	120	17%	704	6	55%	5	45%	11
Total Hours		56,149		1,084		172		2,273		3,913		0		1,518	65,108		69,487		134,595	349		360		709	
Overall % of Total		42%		1%		0%		2%		3%		0%		1%	48%		52%		100%	49%		51%		100%	

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Shared Services

GC/CM:	Lend Lease
Date Range:	8/1/2008 - 12/31/2019
As of :	03/22/2020

Shared Services SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount								
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL		Total	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	#	% ¹	#	% ¹	#	% ¹
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	92,640	32%	2,939	1%	13,996	5%	19,956	7%	49,345	17%	0	0%	2,537	1%	181,413	63%	107,940	37%	289,353	133	42%	182	58%	315		
Tier II	Johnson Security Inc Security	152,969	60%	0	0%	2,042	1%	31,652	12%	54,836	21%	0	0%	11,142	4%	252,642	99%	3,084	1%	255,726	301	97%	8	3%	309		
	Eddington Security Inc Security	110,679	76%	0	0%	0	0%	304	0%	35,032	24%	0	0%	0	0%	146,015	100%	8	0%	146,023	167	99%	1	1%	168		
Total Hours		356,289		2,939		16,038		51,912		139,213		0		13,679		580,070		111,032		691,102	601		191		792		
Overall % of Total		52%		0%		2%		8%		20%		0%		2%		84%		16%		100%	76%		24%		100%		

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Contractor	Start	End
Johnson Security Inc	7/11/2010	In Progress
Eddington Security Inc	2/4/2010	In Progress

GC/CM:	Lend Lease
Date Range:	10/1/2019 - 12/31/2019
As of :	03/22/2020

Shared Services SCHEDULE OF WORKFORCE PARTICIPATION

Tier	Contractor									Total MWL			Non-MWL			Total Hours			Headcount						
		M		W		L		MW		ML		WL		MWL		Total MWL		Non-MWL		Total Hours		Total MWL		Non-MWL	
		Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	% ¹	Hrs	#	% ¹	#	% ¹	#
Tier I (Direct)	Lend Lease US Construction LMB Construction Management	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Tier II	Johnson Security Inc Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
	Eddington Security Inc Security	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0%	0	0	0%	0	0%	0
Total Hours		0		0		0		0		0		0		0		0		0		0	0		0		0
Overall % of Total		0%		0%		0%		0%		0%		0%		0%		0%		0%		0%	0%		0%		0%

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount